



Making green infrastructure mainstream: building the business case for widespread green stormwater infrastructure

Presented by: Phil James and Kyle Menken

Date: May 13, 2021



Overview

STEP is a multi-agency initiative developed to support broader implementation of sustainable technologies and practices within a Canadian context.

The water component of STEP is a conservation authority collaborative. Current partners are:



Lake Simcoe Region
conservation authority



Credit Valley
Conservation
inspired by nature



Toronto and Region
Conservation
Authority

Our key areas of focus are:

- Low Impact Development
- Erosion and Sediment Control
- Road Salt Management
- Natural Features Restoration

Agenda

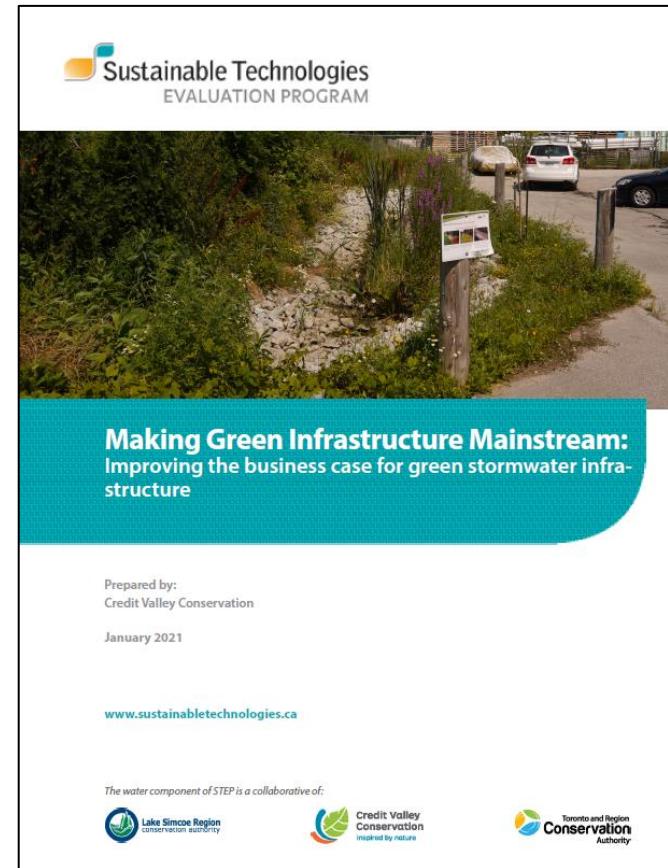
- Welcome and introductions
- Project background
- Overview of *Making Green Infrastructure Mainstream*

Project Context and Support: Natural Resources Canada (NRCan) Climate Change Adaptation Fund (2018)

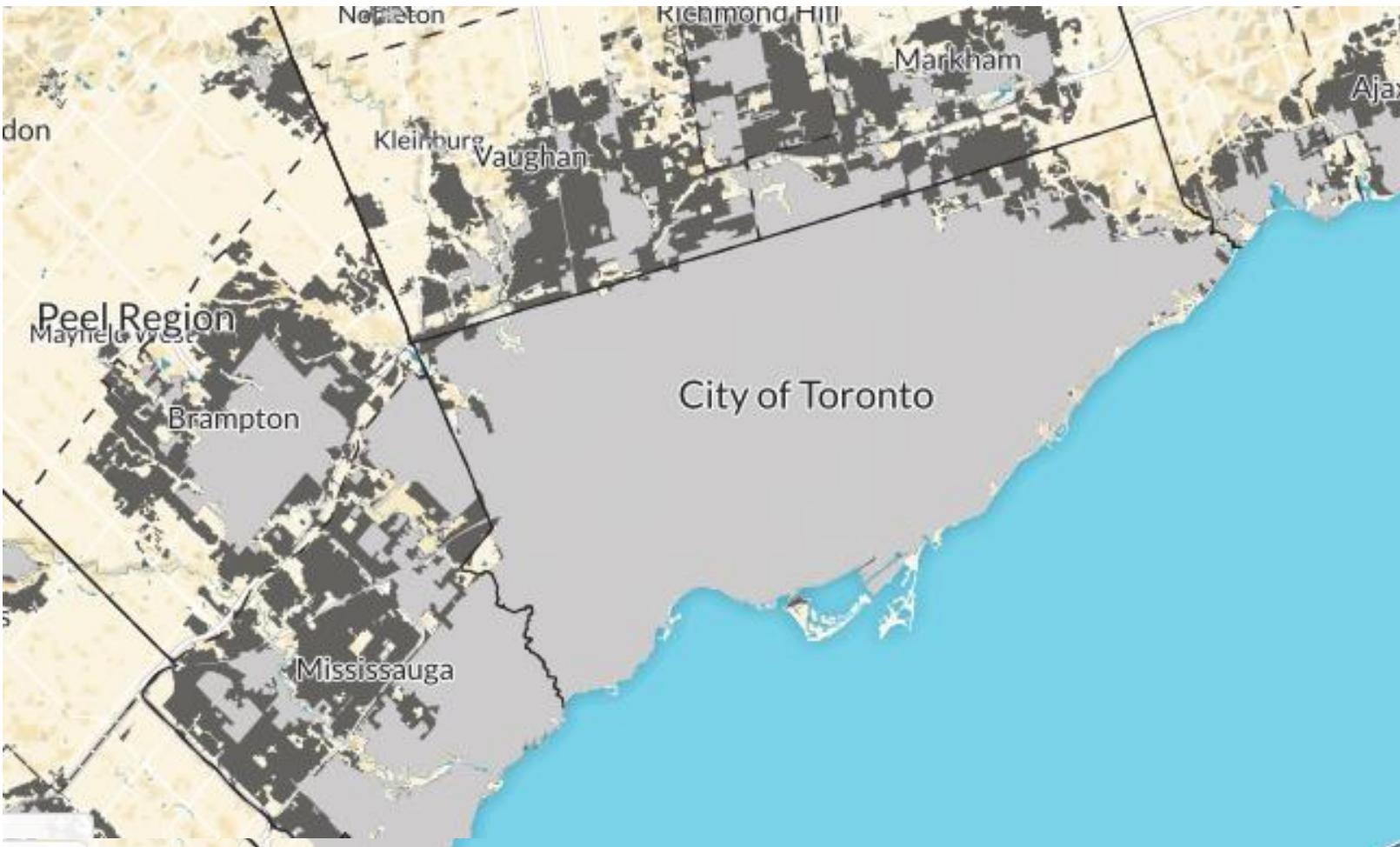
- Objectives:
 - Assess financial and technical feasibility of implementing communal LID systems on aggregated private lands (legacy development)
 - Develop guidance and highlight best practices on improved processes for implementation and business case development for green stormwater infrastructure
- Outputs:
 - Update to STEP's LID Lifecycle Costing Tool (2019)
 - Recommendations to City of Mississauga's Southdown District Stormwater Servicing and Environmental Management Plan
 - Guidance document: *Making Green Infrastructure Mainstream: improving the business case for green stormwater infrastructure*

Making Green Infrastructure Mainstream

- Features four case studies:
 - City of Kitchener
 - City of Vancouver
 - City of Edmonton
 - Southdown Study



The problem: legacy stormwater infrastructure



Source: Neptis
Geoweb (2020)

Outcomes: combined sewer overflows and urban flooding



Credit: Marcel Cretain



Credit: James Matthews

Outcomes: erosion



Outcomes: urban stream syndrome

Symptoms of urban stream syndrome include “a flashier hydrograph, elevated concentrations of nutrients and contaminants, altered channel morphology, and reduced biotic richness, with increased dominance of tolerant species” (Walsh et al., 2005).



Green Stormwater Infrastructure



Source: USEPA

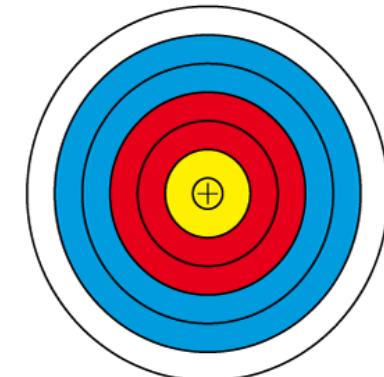


Source: ADS



Building a business case in the public sector

Business case: a financial, economic, or scientific justification for public investment in a project to realize “specific outcomes in support of a public policy objective” (Government of Canada, 2020).



Common Themes: Key Findings Overview

Systematic
Approaches

Flexibility and
multi-functional
infrastructure

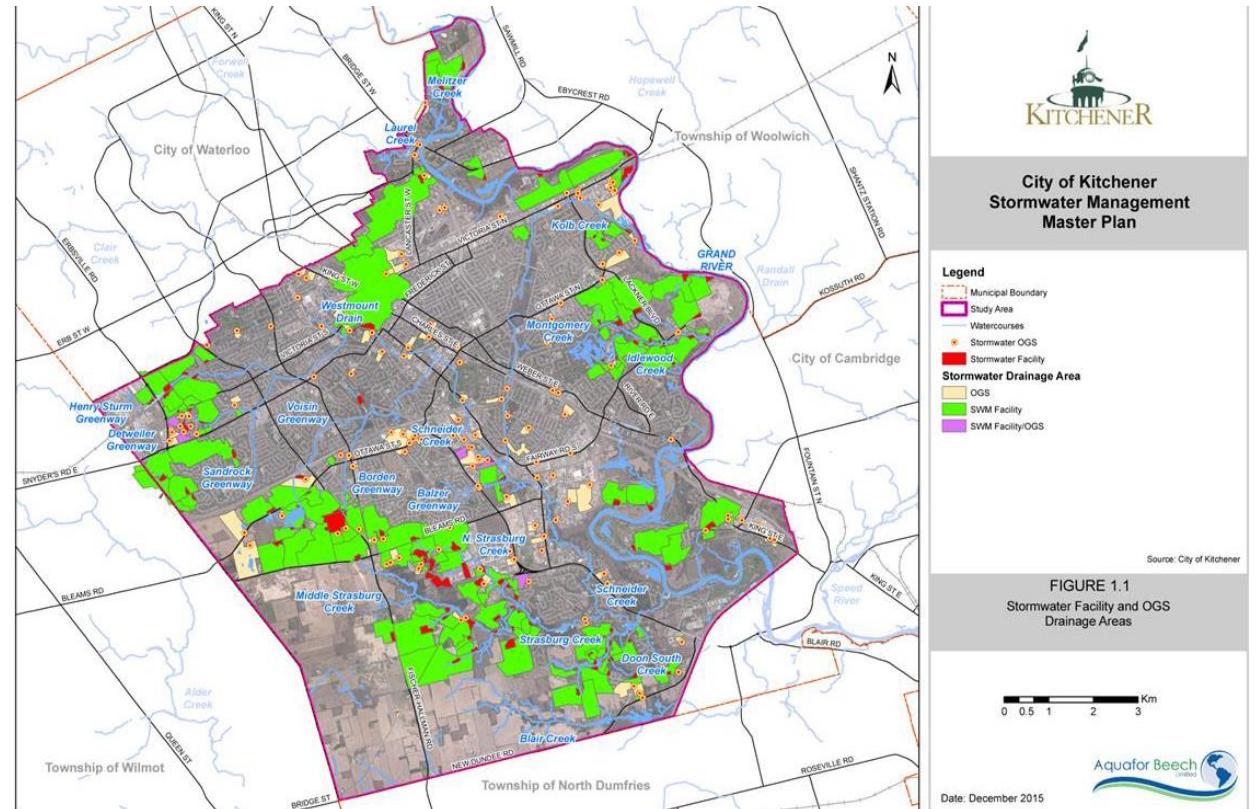
Building
Economies of
Scale

Bridging Public-
Private Divide

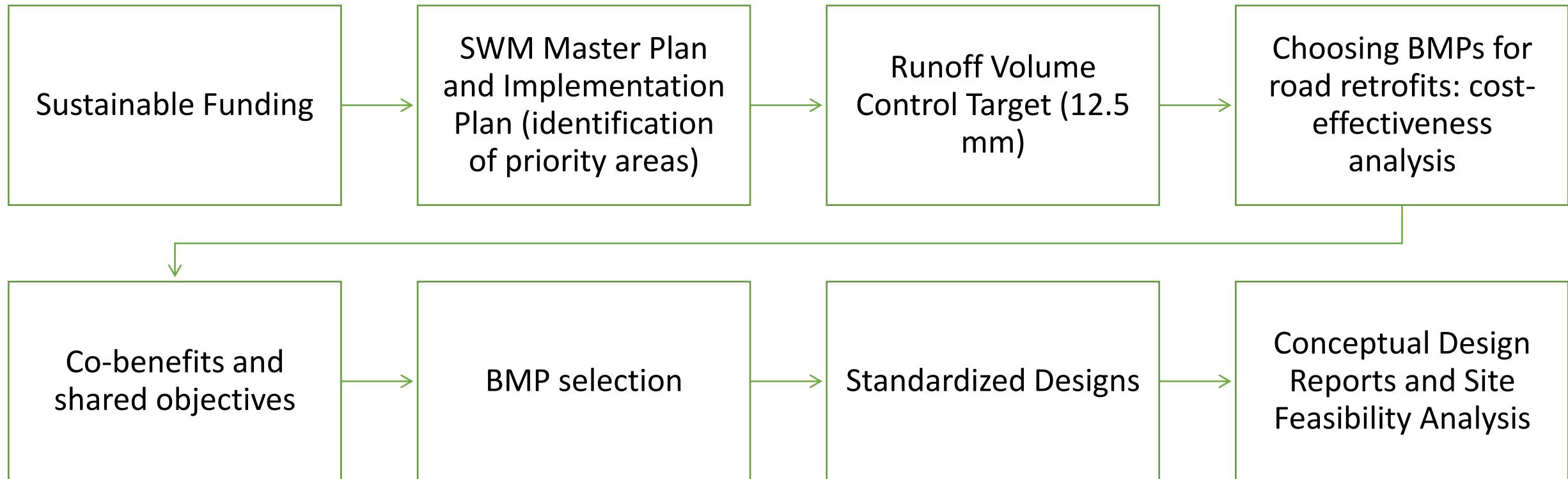
Co-benefits and
shared
objectives

City of Kitchener

Kitchener Case Study



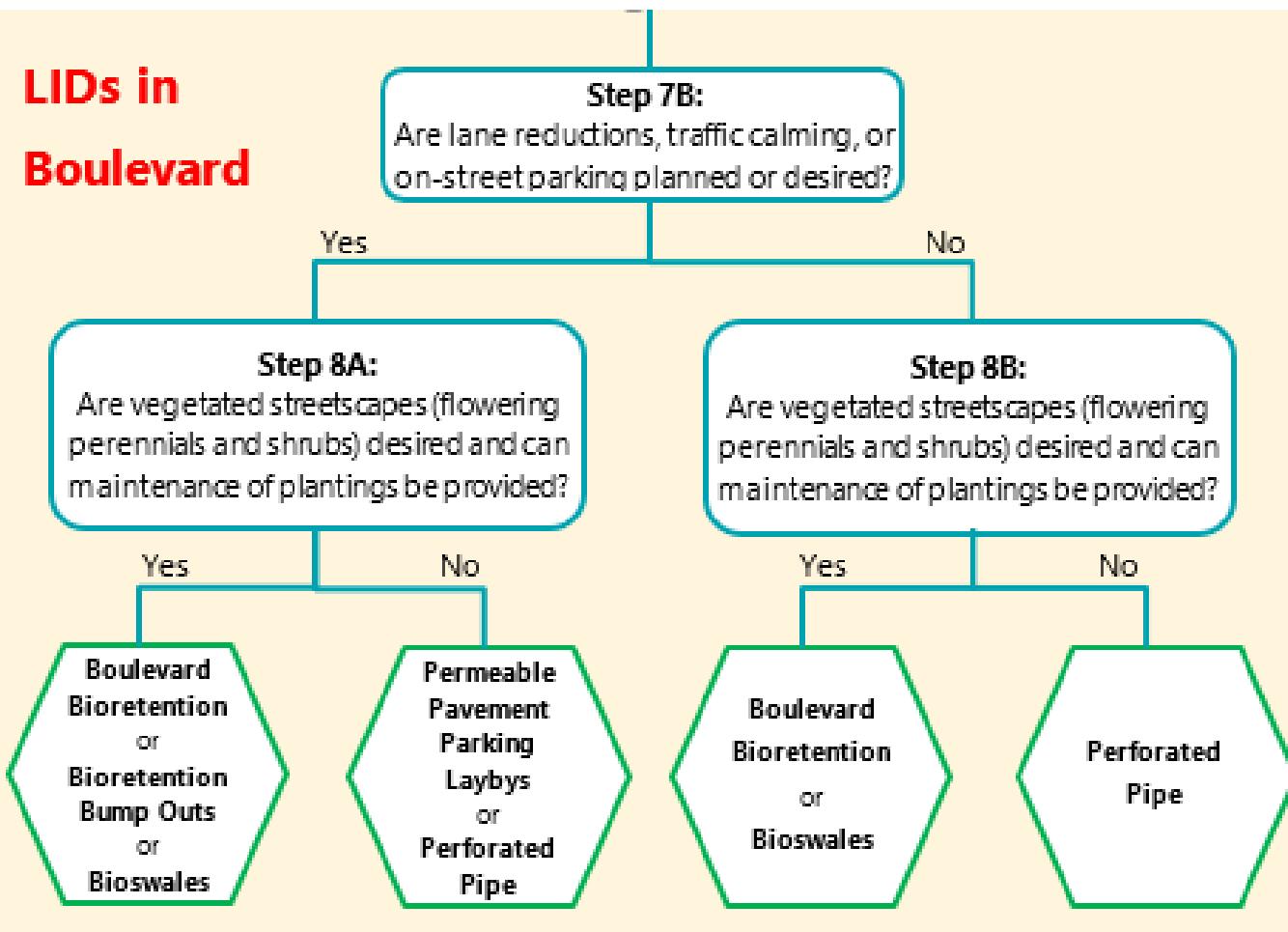
Systematic approach: moving beyond pilot projects

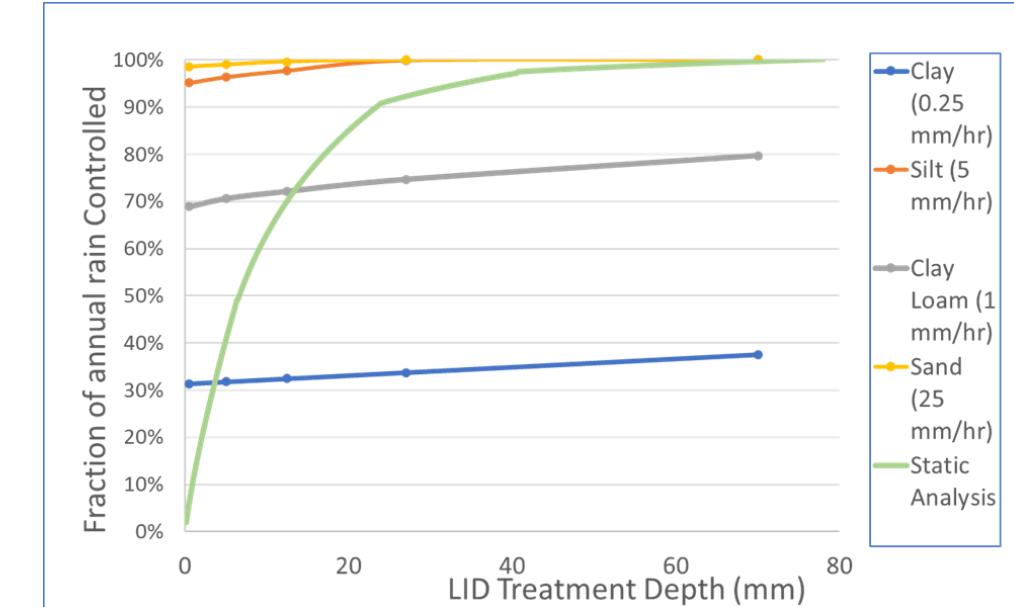
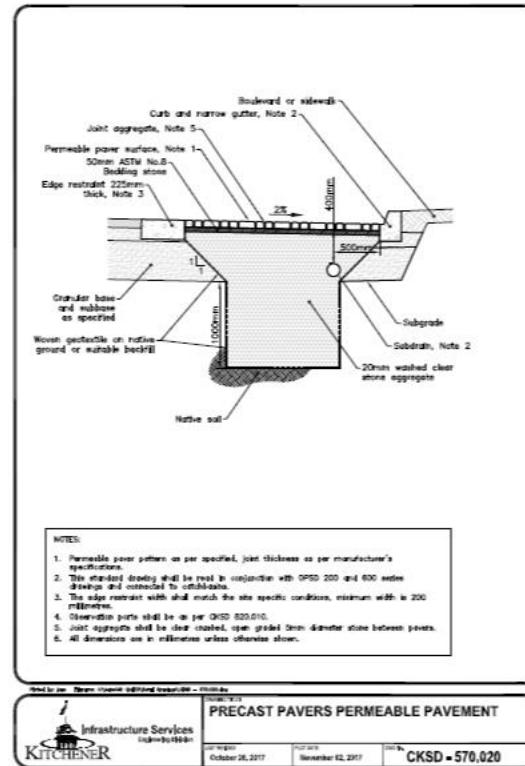
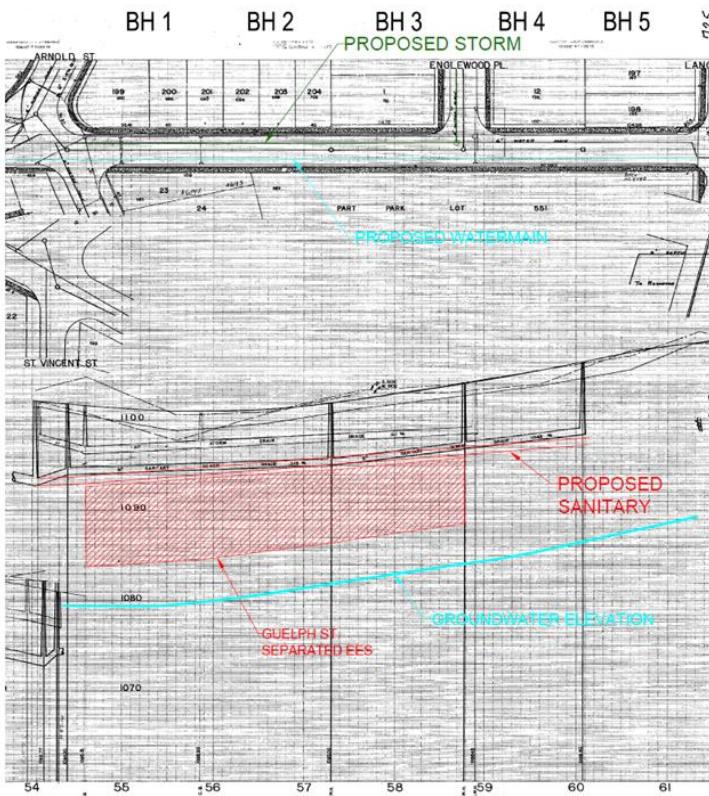


Systematic approach: cost effectiveness analysis

GSI type	Hypothetical cost to construct 1 ha (\$ millions)	Suitable I/P ratio	Acceptable drainage area (ha)	Cost per ha (\$ millions)	Cost (%)
Permeable pavers	2.0	close to 1:1	1.25	1.6	100
Bioretention	2.0	10:1	10	0.2	12.5
Exfiltration trench	2.0	20:1	20	0.1	6.25

Co-benefits and shared objectives





Systematic Approach: Standardized Designs, GSI Sizing, Conceptual Design and Site Feasibility Reports

Flexibility and multi-functional infrastructure: grey vs green

Huron Natural Area GSI material costs		Similar-sized asphalt parking lot with OGS	
Item	Tender costs (\$)	Item	Estimated costs (\$)
Geotextile – Mirafi RS 380i	960	Granular A + B	9,089
Filter Fabric – 270R	522	Asphalt (HL3)	5,338
Gran O	19,758	Asphalt (HL4)	5,569
ASTM No. 8 (5–6 mm chip stone)	1,755	MH & CB (1)	5,500
ASTM No. 57 (20 mm clear stone)	2,430	Catchbasin leads	–
Excavation	7,500	Stormwater sewer	12,000
Permeable pavers	32,086	Excavation	3,750
–	–	OGS	35,000
GSI cost from tender (includes labour)	65,000	Asphalt cost (includes labour)	76,200

Abbreviation

Source: Wilson

Building economies of scale: incremental cost increases

Road	GSI type	Total cost of road reconstruction (\$)	Total GSI cost (\$)	Traditional SWM cost (\$)	GSI cost (total GSI cost minus traditional SWM) (\$)	Cost increase (%)
Guelph	Porous concrete parking lay-bys	3,117,400	119,400	22,000	97,400	3
Patricia	Combined exfiltration system	5,566,400	299,000	46,000	253,100	5
Hillview	Separated exfiltration system	3,708,600	208,500	28,800	179,700	5
Oxford	Combined exfiltration system	2,558,300	90,800	13,000	77,800	3
Dieppe	Bioretention boulevard	761,800	40,000	6,000	34,000	5
Hett	Combined exfiltration system	825,300	62,000	9,300	52,700	6

Common Themes: Key Findings Overview

Systematic
Approaches

Flexibility and
multi-functional
infrastructure

Building
Economies of
Scale

Bridging
Public-Private
Divide

Co-benefits
and shared
objectives

City of Vancouver

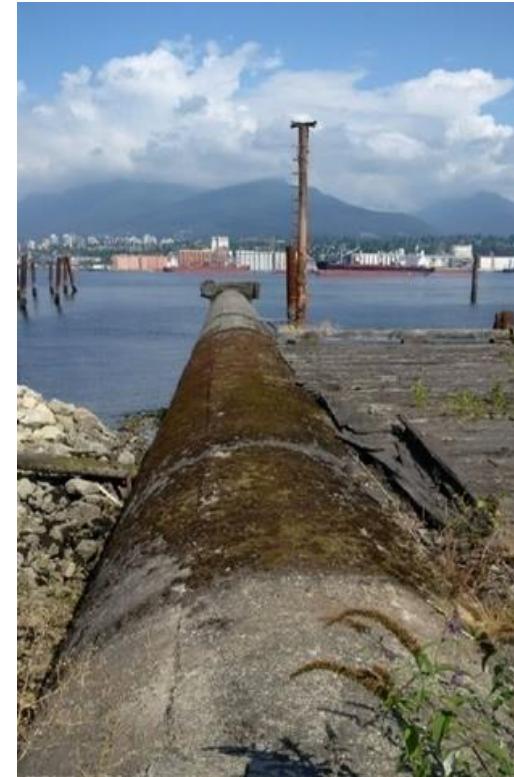
Vancouver Case Study

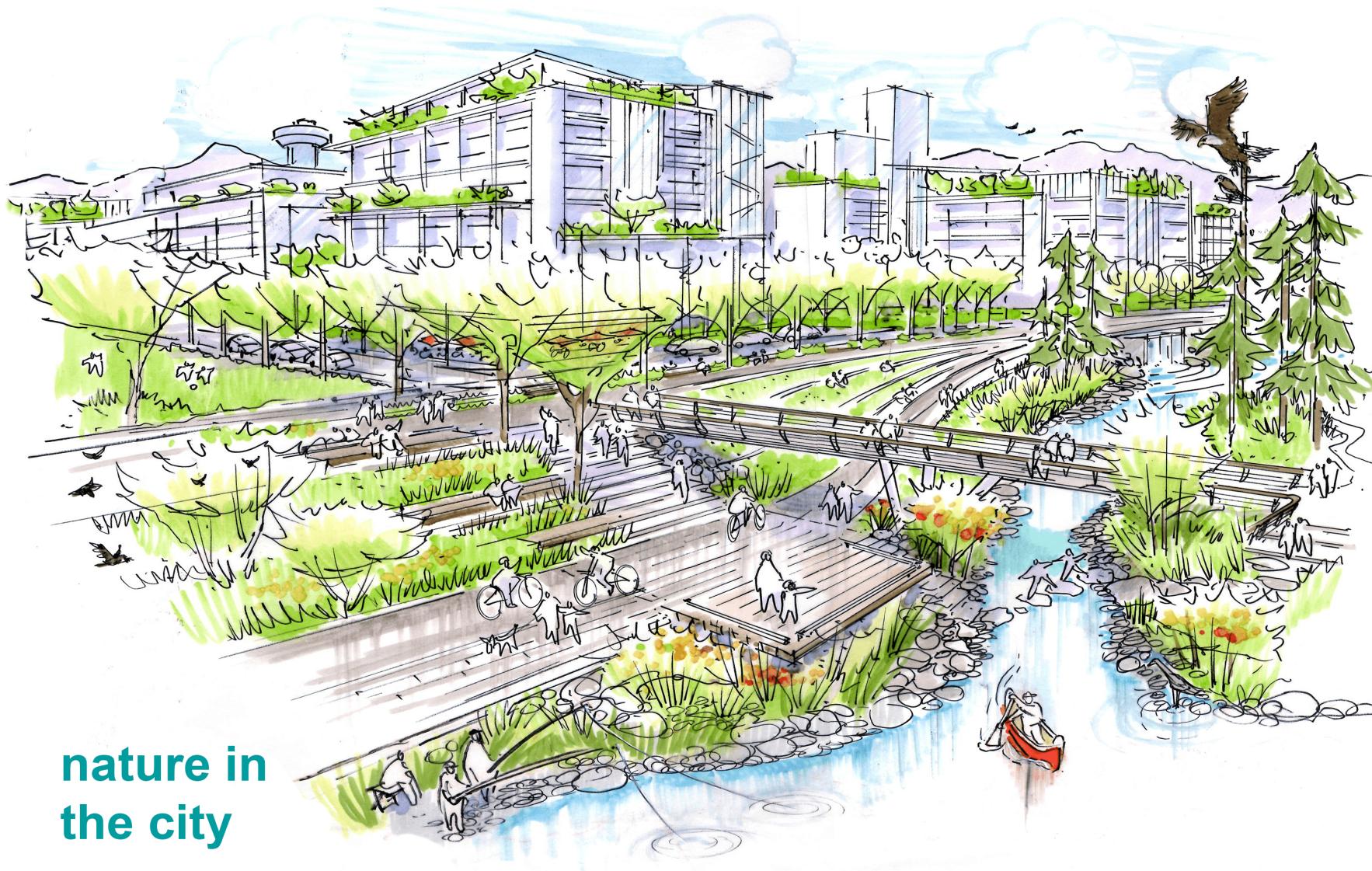
Highlights:

- Municipal wide 90th percentile RVCT (48 mm)
- Aims to retrofit 40 per cent of Vancouver's impervious surface by 2050
- Primary issue: combined sewer overflows
- \$53 M to construct 140 new green infrastructure features between 2019 and 2022 (pre-pandemic)



Aging Infrastructure: billions to Upgrade their Stormwater Infrastructure





**nature in
the city**

Holistic Approach

Common Themes: Key Findings Overview

Systematic
Approaches

Flexibility and
multi-functional
infrastructure

Building
Economies of
Scale

Bridging Public-
Private Divide

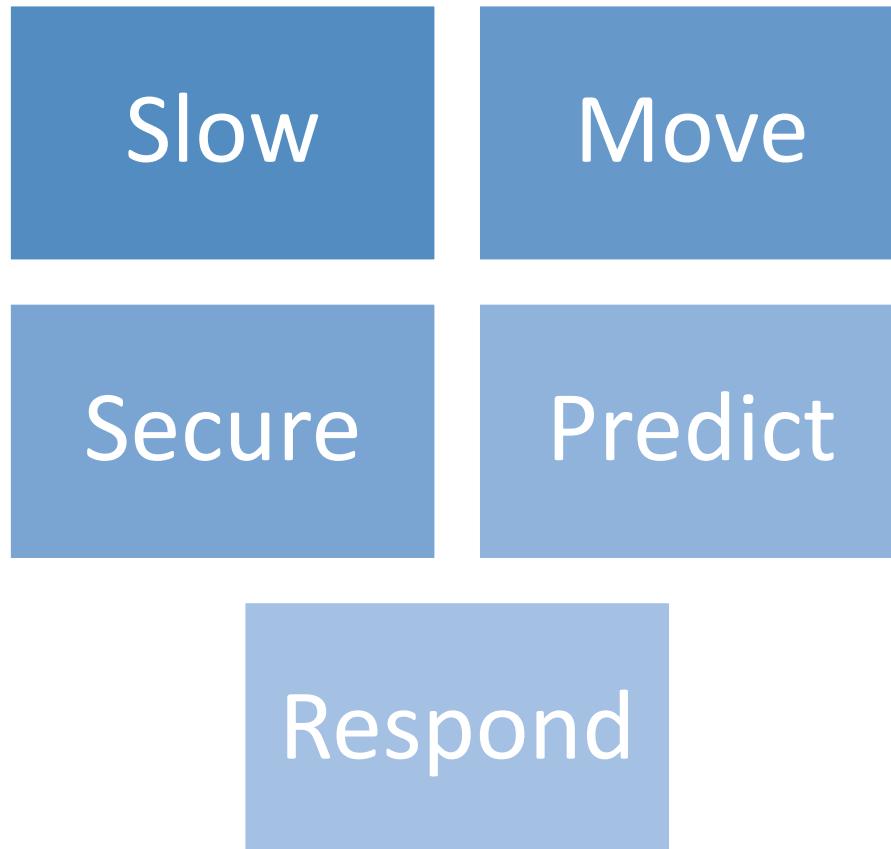
Co-benefits and
shared
objectives

City of Edmonton

EPCOR's Stormwater Integrated Resource Plan (SIRP)



Systematic approaches: SIRP's five themes



- \$1.6 billion over 20 years
- \$470 million for Green Stormwater Infrastructure

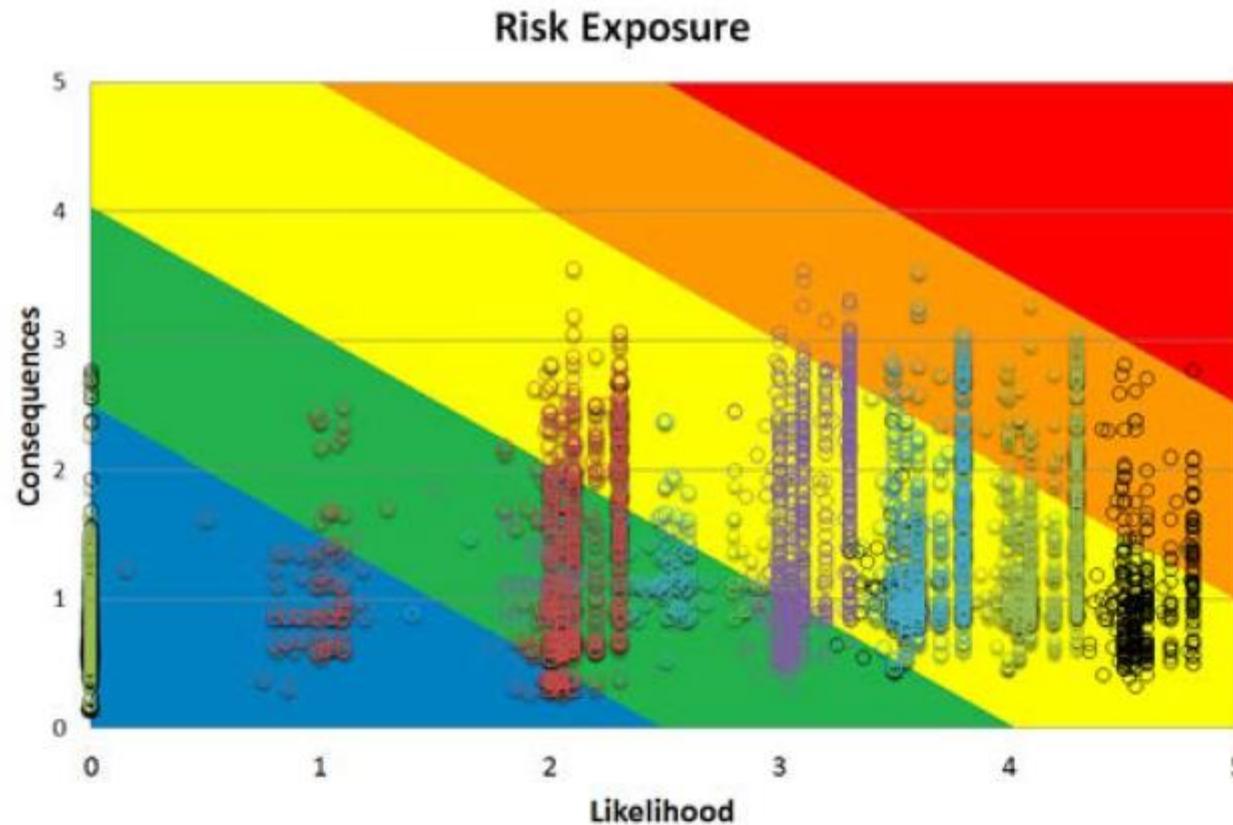
Flexibility of GSI Design and Placement: using GSI for flood-risk mitigation



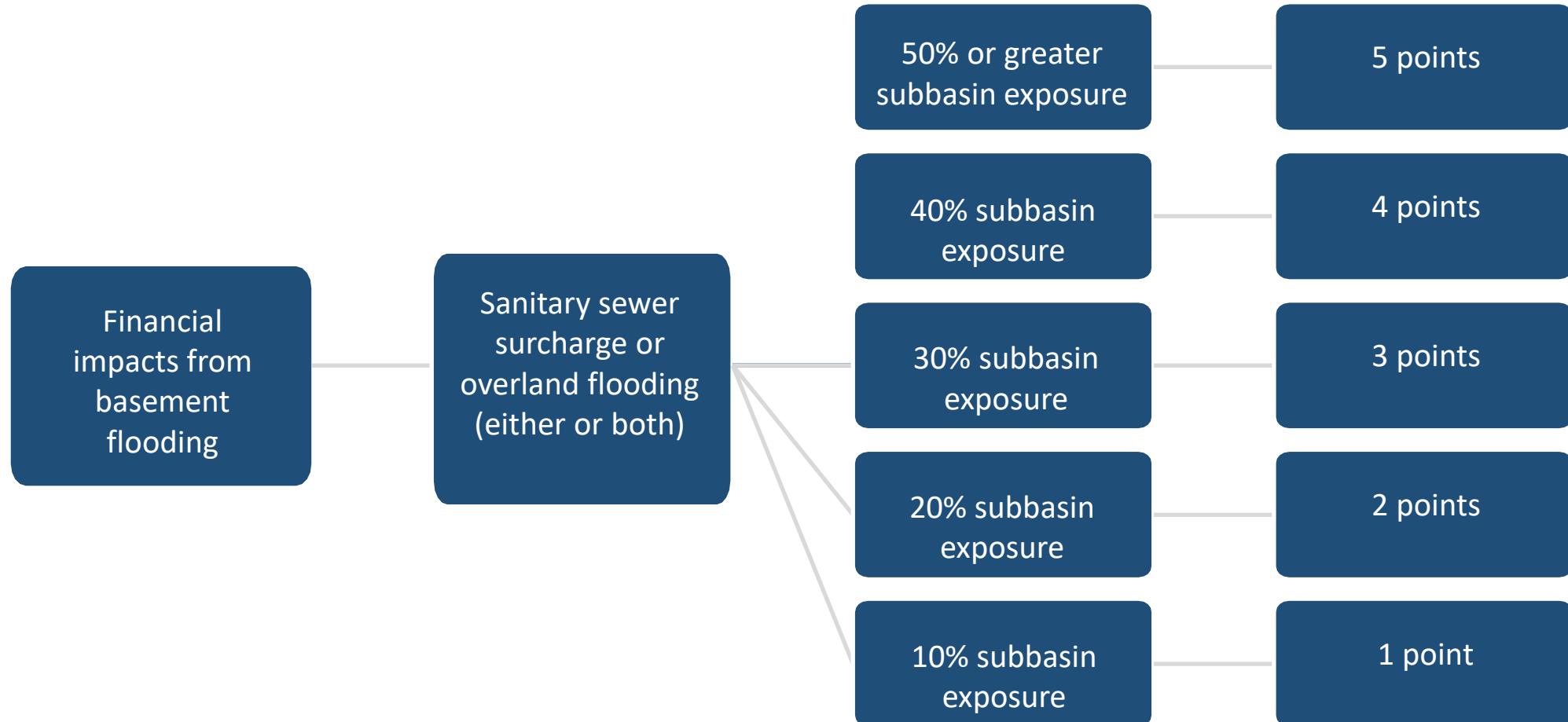
Systematic approach: EPCOR's approach to urban food risk assessment

- Purchase of maps from the insurance industry and use of multiple storm scenarios
 - 1:20, 1:50, 1:75, 1:100, 1:200
- Use of four impact categories: health and safety, social, financial, and environmental

Risk ranking Edmonton's 1300 sub-basins



Systematic approach: sample risk ranking methodology: financial category



Public survey: determining priorities

Social

- “Agencies that support homeless or vulnerable citizens are temporarily displaced for upwards of a year and unable to get enough essential services they need such as food, shelter, or addiction/mental health support.”

Environmental

- “The ecosystem (vegetation, insects, and wildlife) in the North Saskatchewan River is killed due to a large amount of chemical pollutant or sewage spilling into it.”

Systematic approach: grey vs green

Climate hazard	Scenario 1	Scenario 2	Scenario 3	Scenario 4
Urban flooding	1:100 year storm impacting 20 km ²	1:100 year storm impacting 5 km ²	1:50 impacting 20 km ²	1:50 impacting 5 km ²
Cost to upgrade (in billions, over 80 years)	\$4.6	\$2.6	\$3.4	\$2.2

- \$1.6 billion over 20 years
- \$470 million for Green Stormwater Infrastructure

Common Themes: Key Finding Overview

Systematic
Approaches

Flexibility of
GSI Design and
Placement

Building
Economies of
Scale

Bridging
Public-Private
Divide

Co-benefits
and shared
objectives

Southdown Study

Implementing Green Infrastructure (GI) on Private Property in Existing Urban Areas

*This project is exploring
the technical and financial
feasibility of
implementing communal
stormwater management
systems on private
property*



Barriers - Stormwater Management on Private Property

Private Property Owner Barriers

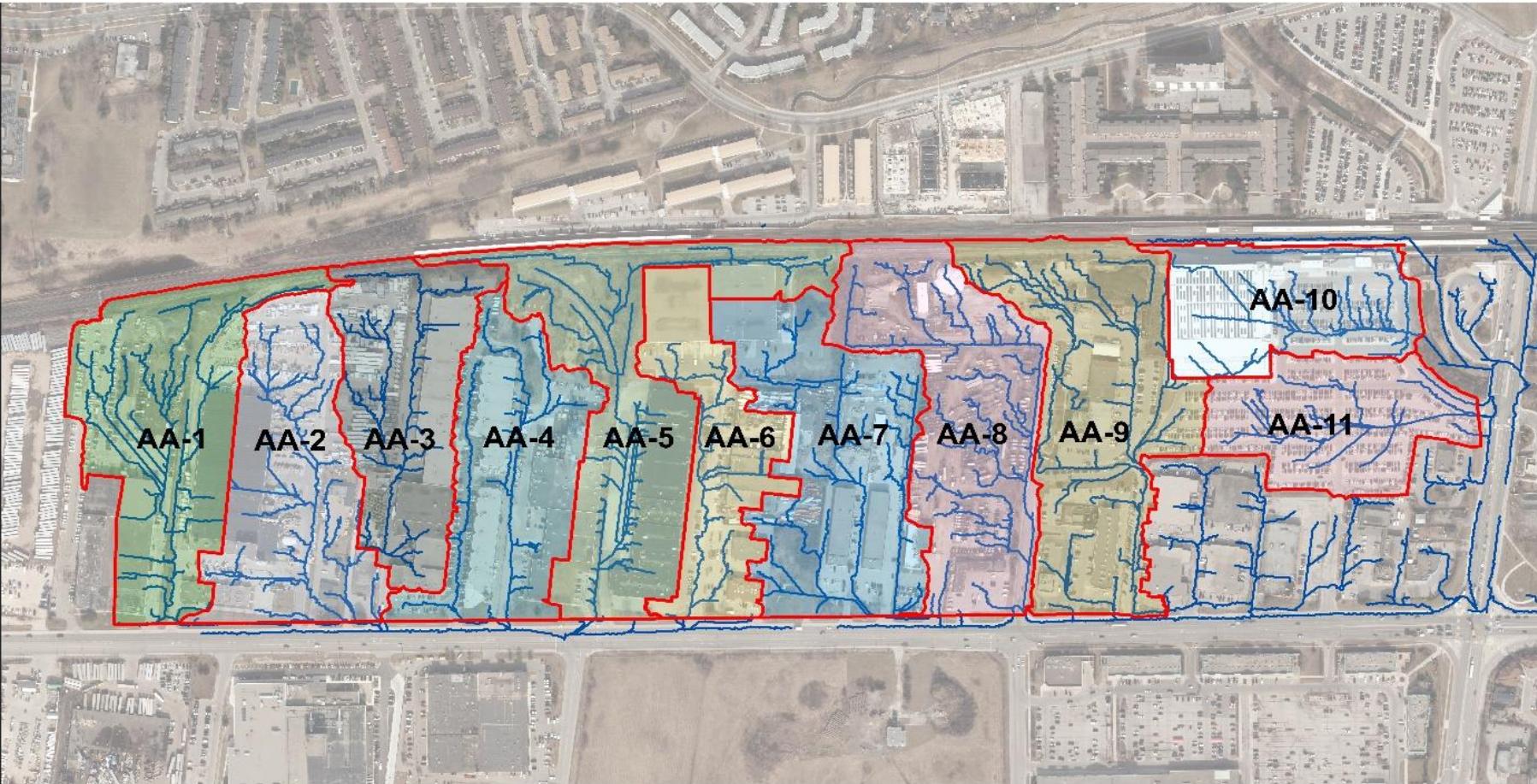
- Cost
- Pay back period for SWM retrofits is poor

Municipal Barriers

- Protecting asset from damages
- Ensuring features are maintained



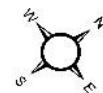
Study Area



Legend

- Major Subcatchment
- Overland flow routes

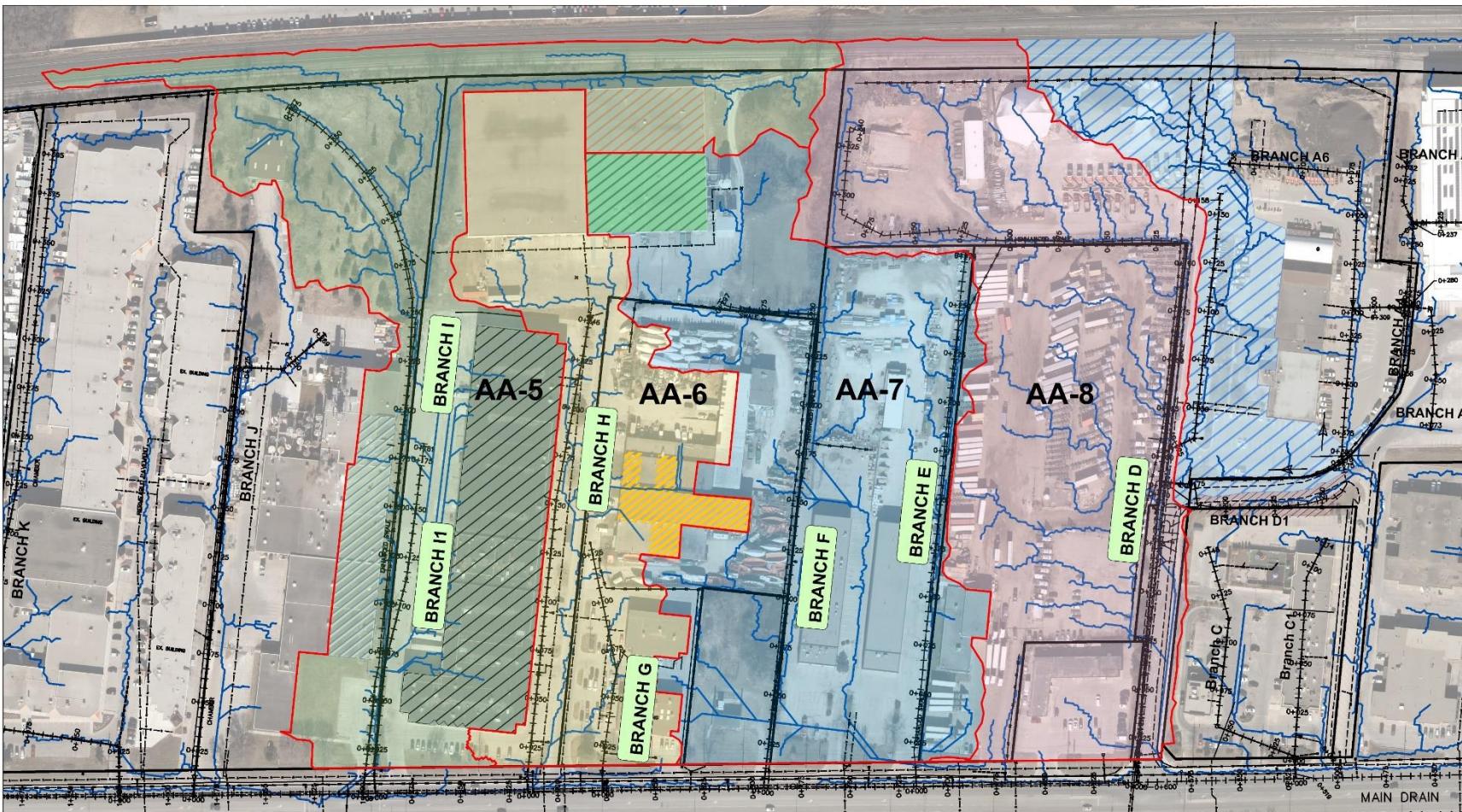
0 50 100 200 Meters



Applying the Drainage Act Process to Southdown Area

- Site Survey/Characterization/Modelling
- Conceptual Design
- Estimating Total Cost
 - Construction, Engineering & Admin, Net HST
 - Allowances (Compensation for existing and proposed assets)
- Types of Assessments (Who is Benefitting?)
- Assessment Schedules (Dividing up the costs)
- Future Operation & Maintenance Schedules
- Engineer's Report (Adopted under By-law)

Drainage Act Convention



Legend

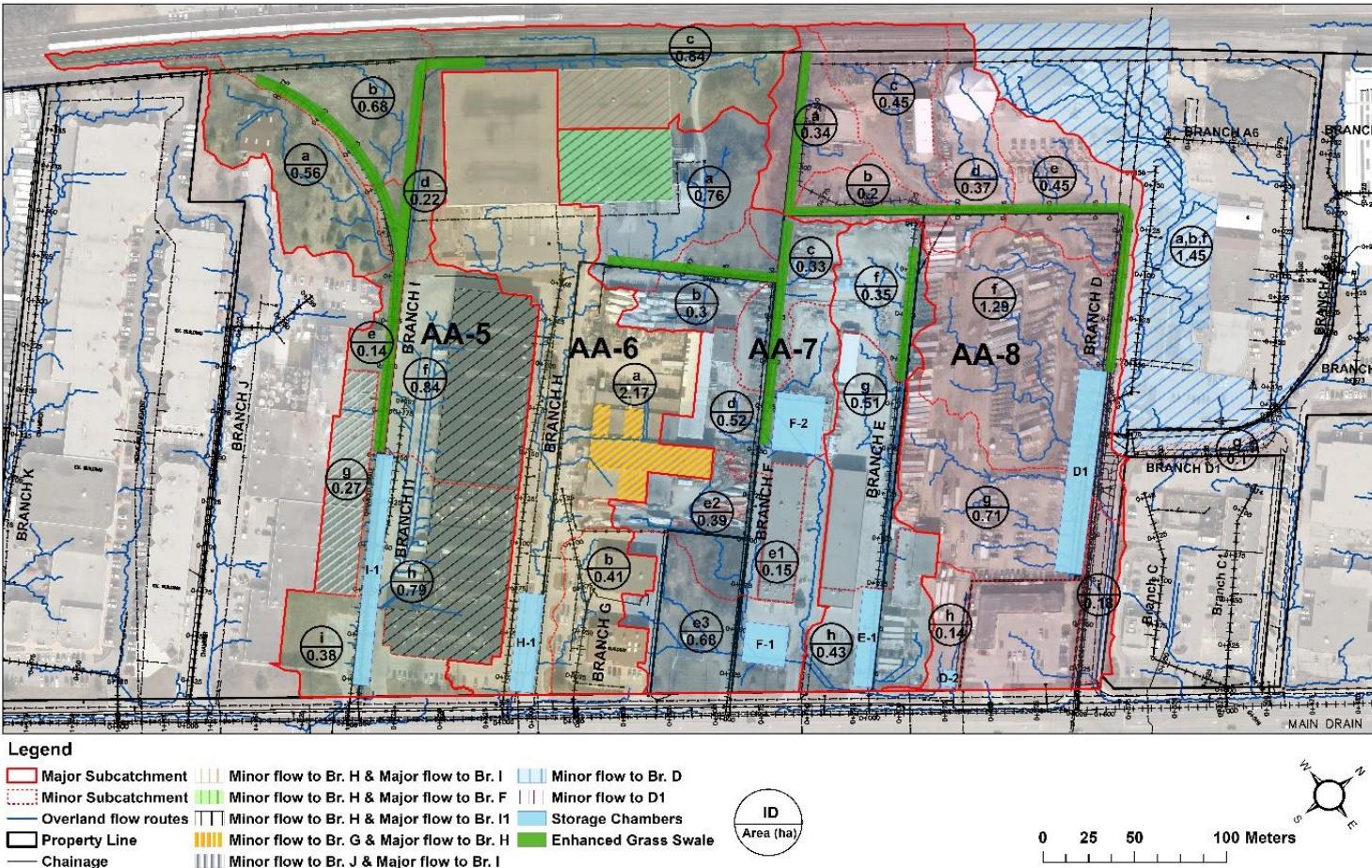
Major Subcatchment	Minor flow to Br. H & Major flow to Br. I	Minor flow to Br. J & Major flow to Br. I
Overland flow routes	Minor flow to Br. H & Major flow to Br. F	Minor flow to Br. D
Property Line	Minor flow to Br. H & Major flow to Br. I1	Minor flow to D1
Chainage	Minor flow to Br. G & Major flow to Br. H	

0 25 50 100 Meters



technologies.ca

Technical Assessment - Model

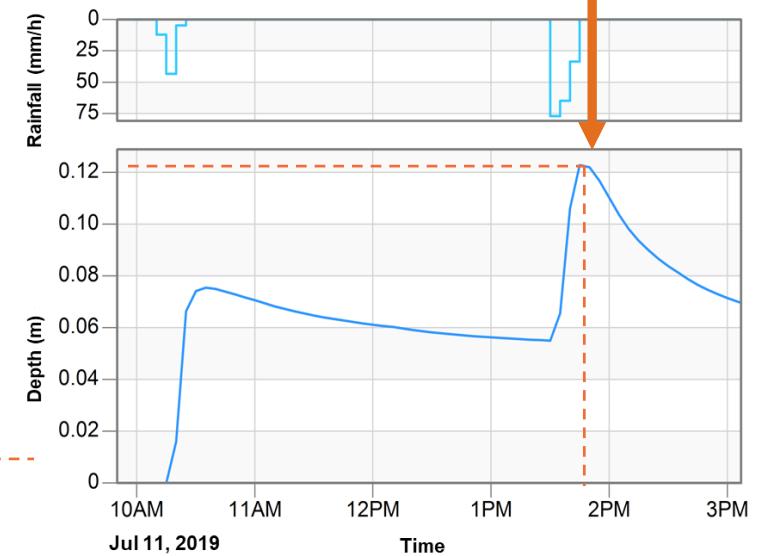


- Pre-development Conditions
- Existing Conditions
- Communal GSI to achieve 50% SWM credit
- End of Pipe

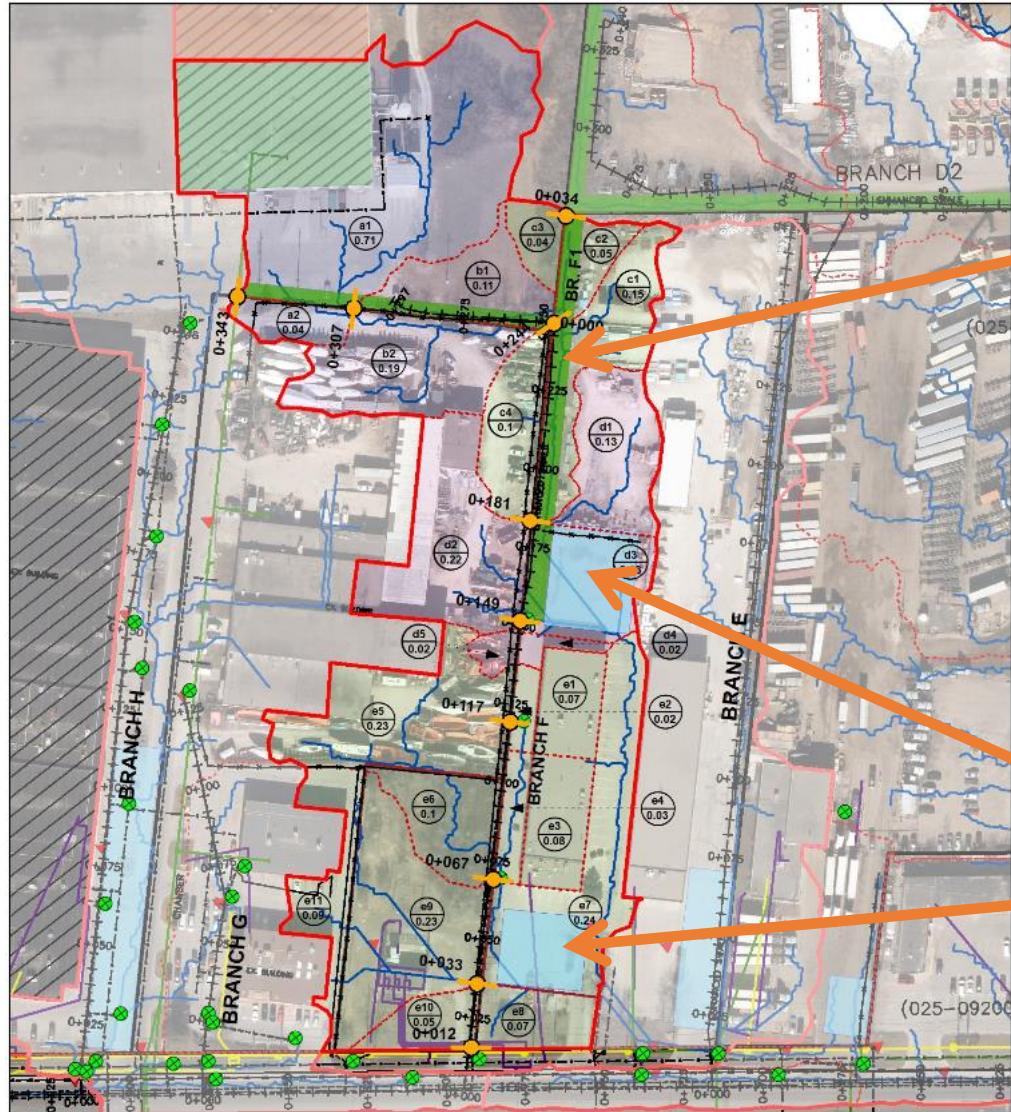
Model Verification



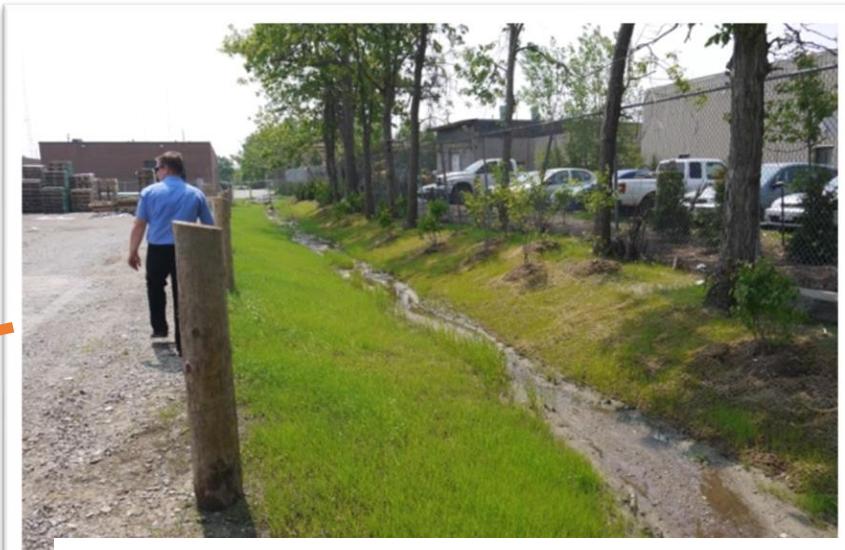
Picture taken at
1:52pm



Branch F



Meet minimum requirements to achieve 50% credit

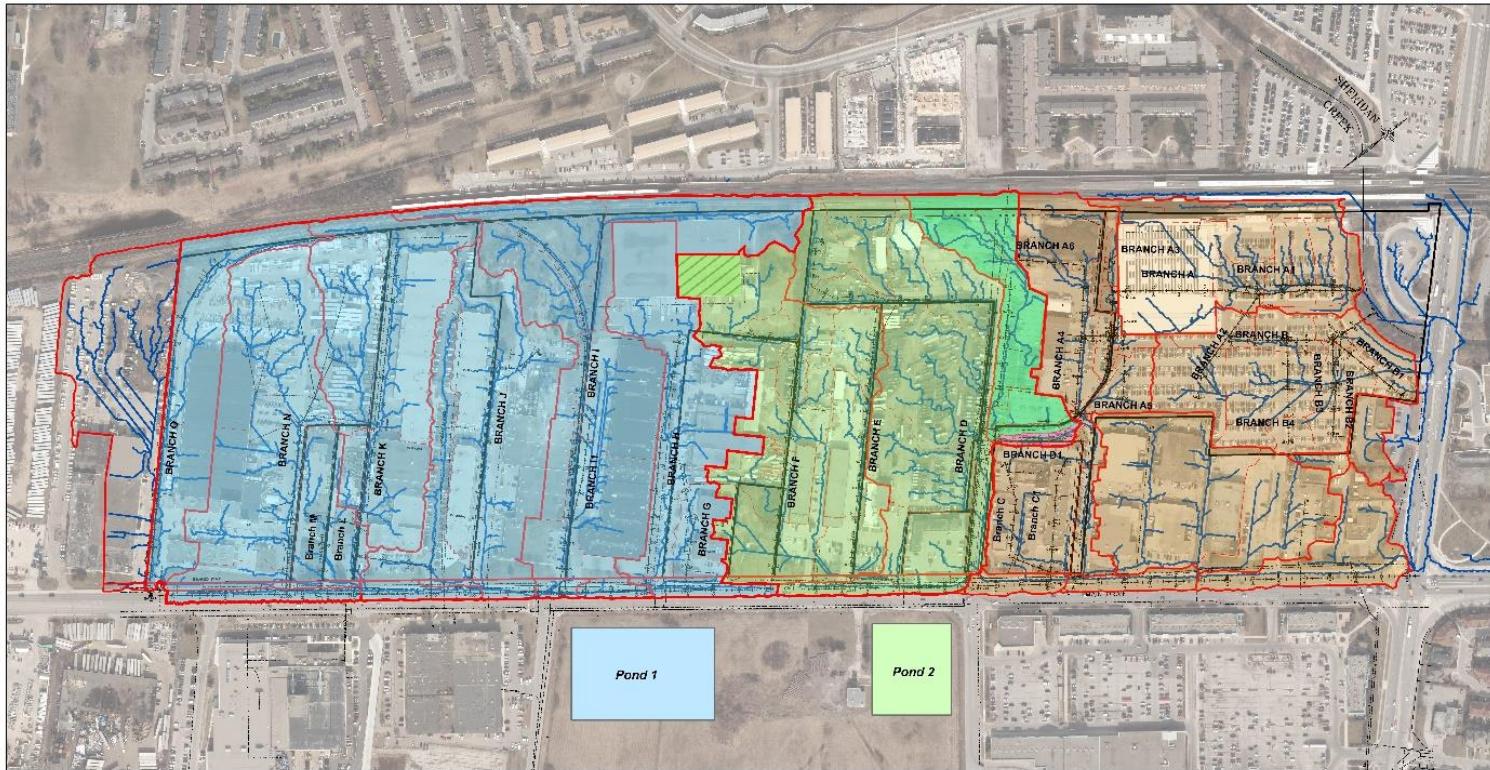


Technical and Financial Performance

- 100% Peak Flow Control
- >80% TSS Removal, 40% TP Removal
- 5mm of infiltration over 48 hrs
- \$274,000/ha



End of Pipe - Public property scenario



Legend

Lakeside Creek - Pond 1	Property Line
Sheridan Creek - Pond 2	Chainage
Major Subcatchment	Minor to Br. H & Major to Br. F
Minor Subcatchment	Minor to Br. D
Overland flow routes	Minor to D1

Southdown Project Area

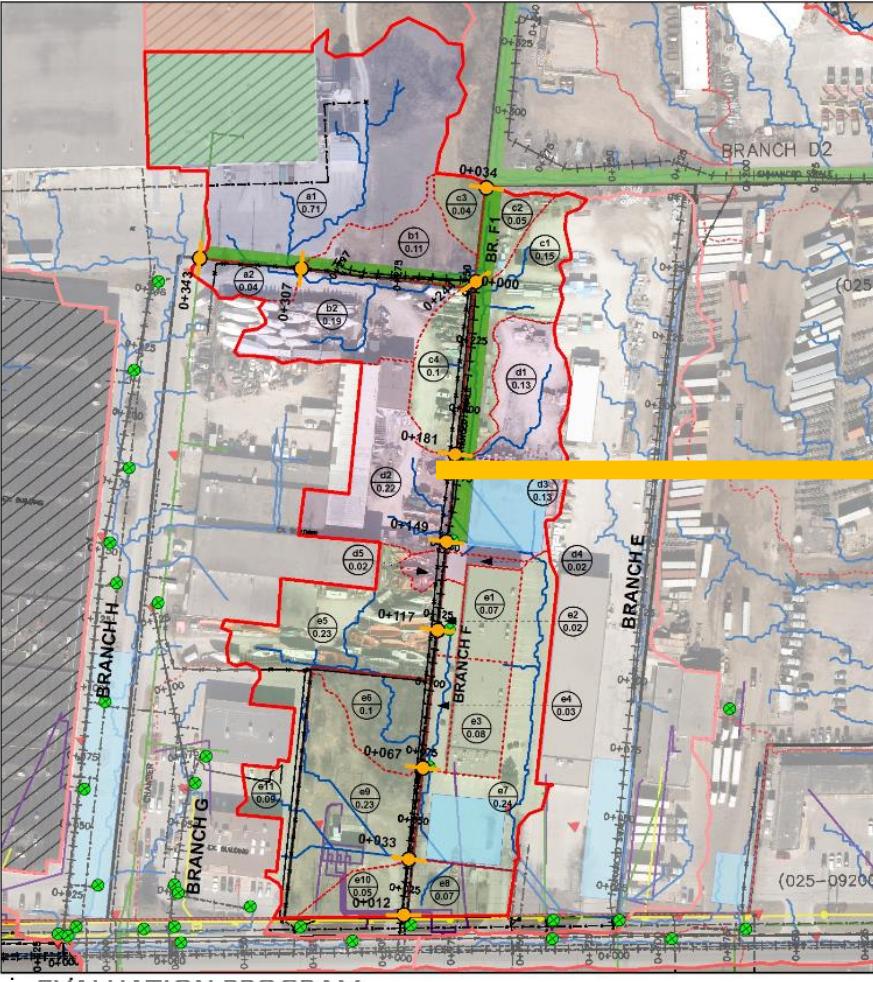
0 50 100 200 Meters



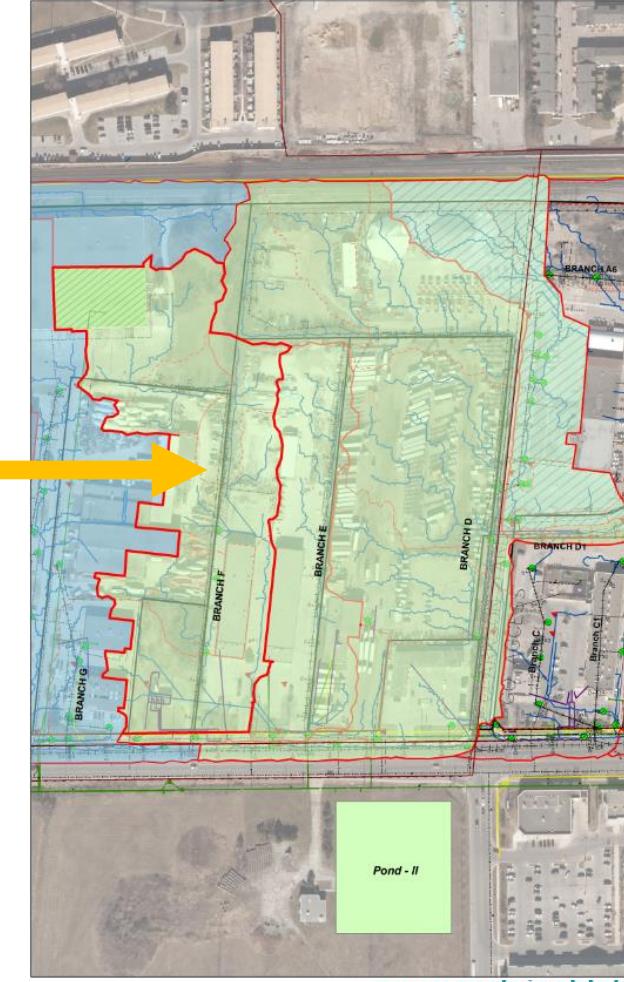
Communal GSI on Private Property

VS

End of Pipe on Public Property

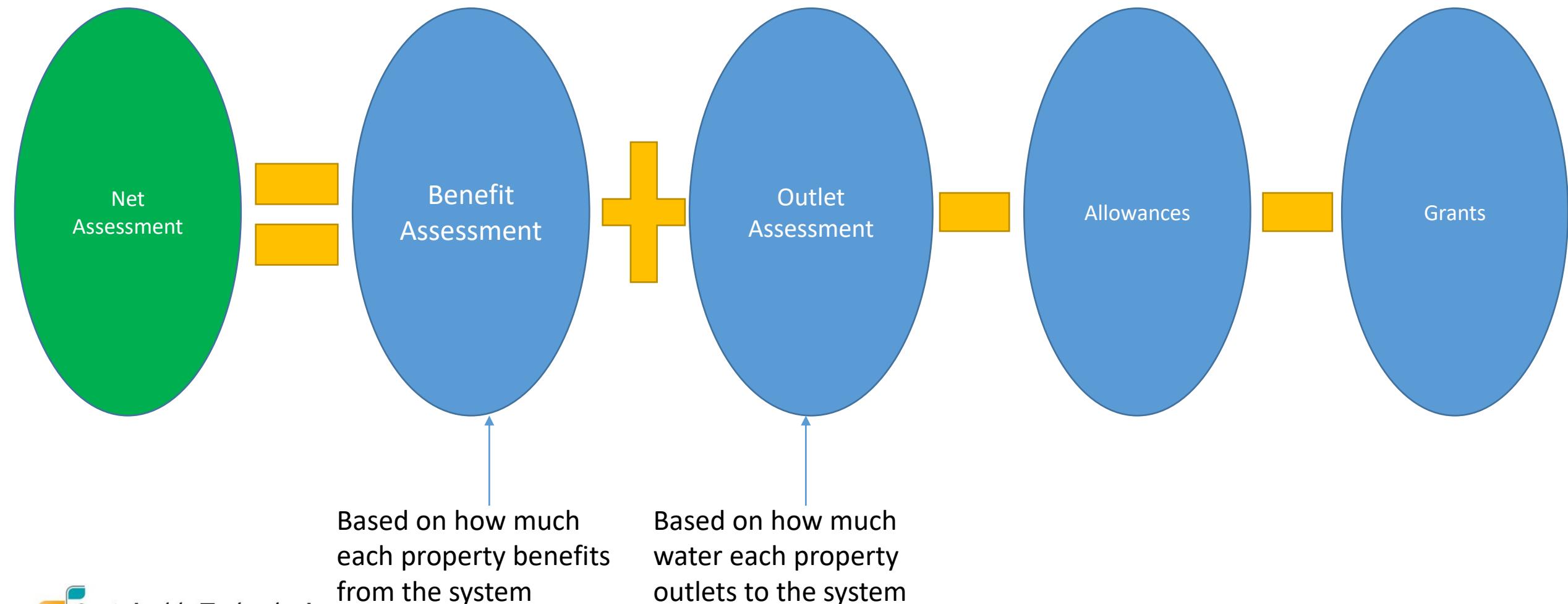


Apples to
Apples
Comparison



Stormwater criteria	Private Property	Public property
Mitigates riverine flood risk	Yes	Yes
Mitigates urban flood risk	Yes	No
Improves water quality: remove 80 per cent of total suspended solids	Yes	Yes
Improves water quality: thermal mitigation	Yes	No
Erosion control	Yes	Yes
Improve water balance / reduce runoff volume	Yes	No
Cost	\$274,000/ha	\$320,000/ha

Cost Sharing



Net Assessment Schedules

Schedule A - Total Net Assessment				General	Allow-	NET	Cost to Manage	Savings to				
Con	Lot	Roll No.	Owner	Total Ha Affected	Benefit (\$)	Outlet (\$)	Total (\$)	Grants (\$)	ances (\$)	ASSESS. (\$)	using End of Pipe Controls ^{2, 3}	Municipality ⁴ (\$)
		21-05-020-221	Landowner 1	0.86	3,568	62,445	66,013	40,981		25,032		
		21-05-020-222	Landowner 2	0.89	7,582	49,012	56,593	0		56,593		
		21-05-020-223	Landowner 3	0.38	36,245	7,245	43,490	0		43,490		
		21-05-020-224	Landowner 4	1.00	143,376	35,975	179,351	155,136		24,215		
		Road Allowance	Municipality		456,912		456,912			456,912	1,257,443.27	800,531.03
Total Assessments for Branch F				3.13	647,683	154,677	802,360	0	196,117	606,243		

Note: This example is to help illustrate how the process works and the process of arriving at the net assessment.

It is the engineer's responsibility to fairly assess benefits and the landowners have the ability to appeal their assessment if they don't agree.

Ongoing Operation & Maintenance of Infrastructure on Private Property



Clearing invasive species



Replacing dead plants



Vacuuming out chambers

- Drainage act process ensures ongoing maintenance is carried out

Operation & Maintenance Schedules

- The engineer is required to consider how the costs of future maintenance and repair will be addressed
- The cost of future maintenance and repair and minor improvements to a drain may be assessed to properties as defined by the engineer in the report.
- Drainage Superintendent oversees the ongoing O&M of the infrastructure for municipality and private landowners



O&M Schedule

Schedule B - Schedule of Assessments for Future Maintenance

Roll No.	Owner	Interval 5 Chamber & Enhanced		Interval 6 Enhanced Grass Swale		Interval 7 Enhanced Grass Swale		Interval 8 Enhanced Grass Swale	
		Sta 0+149 \$	to 0+181 %	Sta 0+181 \$	to 0+244 %	Sta 0+244 \$	to 0+307 %	Sta 0+307 \$	to 0+343 %
73-06-020-050-902-10	Kyle's Green Roof Systems	1000.00	20%	800.00	40%	1100.00	55%	975.00	65%
73-06-020-050-902-11	R.Hakimi Industries	1000.00	20%	300.00	15%	300.00	15%	75.00	5%
73-06-020-050-902-12	A.Bhatti Enterprises	500.00	10%	0.00	0%	0.00	0%		
73-06-020-050-902-13	S.Malloy Inc.	1000.00	20%	300.00	15%	0.00	0%		
Municipality		1500.00	30%	600.00	30%	600.00	30%	450.00	30%
TOTAL O&M Costs		5,000.00	1.00	2,000.00	1.00	2,000.00	1.00	1,500.00	1.00

'One Water' Scenario



Natural Assets - Forest



Communal Rainwater Harvesting



Bioswale



Underground Storage with infiltration trench

Common Themes: Key Findings Overview

Systematic
Approaches

Flexibility and
multi-functional
infrastructure

Building
Economies of
Scale

Bridging Public-
Private Divide

Co-benefits
and shared
objectives

Conclusions/Recommendations

- Develop and implement a stormwater master plan supported by a municipal stormwater charge and runoff volume control target (RVCT).
- Incentivize communal GSI retrofits on private property.
- Use GSI on private and public property to augment or replace existing grey infrastructure systems. A less costly way to improve water quality and reduce flood risk and CSOs.
- Combat urban flooding by augmenting existing stormwater infrastructure with GSI to lower urban flood risk.



Acknowledgements

John Sommerville and Elaine De Hamel, Natural Resources Canada

Scott Perry, Greg Frew, and Celia Coculuzzi, City of Mississauga

Karen Ras, Councillor, City of Mississauga

Matt Wilson and Nick Gollan, City of Kitchener

Susan Ancel and Matt Scott, EPCOR, City of Edmonton

Wendy De Hoog and Julie McManus, City of Vancouver

Chris Despins and Megan McCombe, Region of Peel

Ben Longstaff and Steve Auger, Lake Simcoe Region Conservation Authority

Yuestas David and Tim Van Seters, Toronto and Region Conservation Authority

Brad Butt, Mississauga Board of Trade

Ted Fujarczuk, Unifay-Fedar Investments

Thank You

For more information:

Kyle Vander Linden

Phone: 647-964-1356

Email: kyle.vanderlinden@cvc.ca

Kyle Menken

Email: kyle.menken@cvc.ca