



# Making green infrastructure mainstream: building the business case for widescale green stormwater infrastructure

*Presented by: Phil James and Kyle Menken*

*Date: May 13, 2021*



# Overview

STEP is a multi-agency initiative developed to support broader implementation of sustainable technologies and practices within a Canadian context.

The water component of STEP is a conservation authority collaborative.  
Current partners are:



**Lake Simcoe Region**  
conservation authority



**Credit Valley  
Conservation**  
inspired by nature



**Toronto and Region  
Conservation  
Authority**

## Our key areas of focus are:

- Low Impact Development
- Erosion and Sediment Control
- Road Salt Management
- Natural Features Restoration

# Agenda

- Welcome and introductions
- Project background
- Overview of *Making Green Infrastructure Mainstream*



# Project Context and Support: Natural Resources Canada (NRCAN) Climate Change Adaptation Fund (2018)

- Objectives:
  - Assess financial and technical feasibility of implementing communal LID systems on aggregated private lands (legacy development)
  - Develop guidance and highlight best practices on improved processes for implementation and business case development for green stormwater infrastructure
- Outputs:
  - Update to STEP's LID Lifecycle Costing Tool (2019)
  - Recommendations to City of Mississauga's Southdown District Stormwater Servicing and Environmental Management Plan
  - Guidance document: *Making Green Infrastructure Mainstream: improving the business case for green stormwater infrastructure*

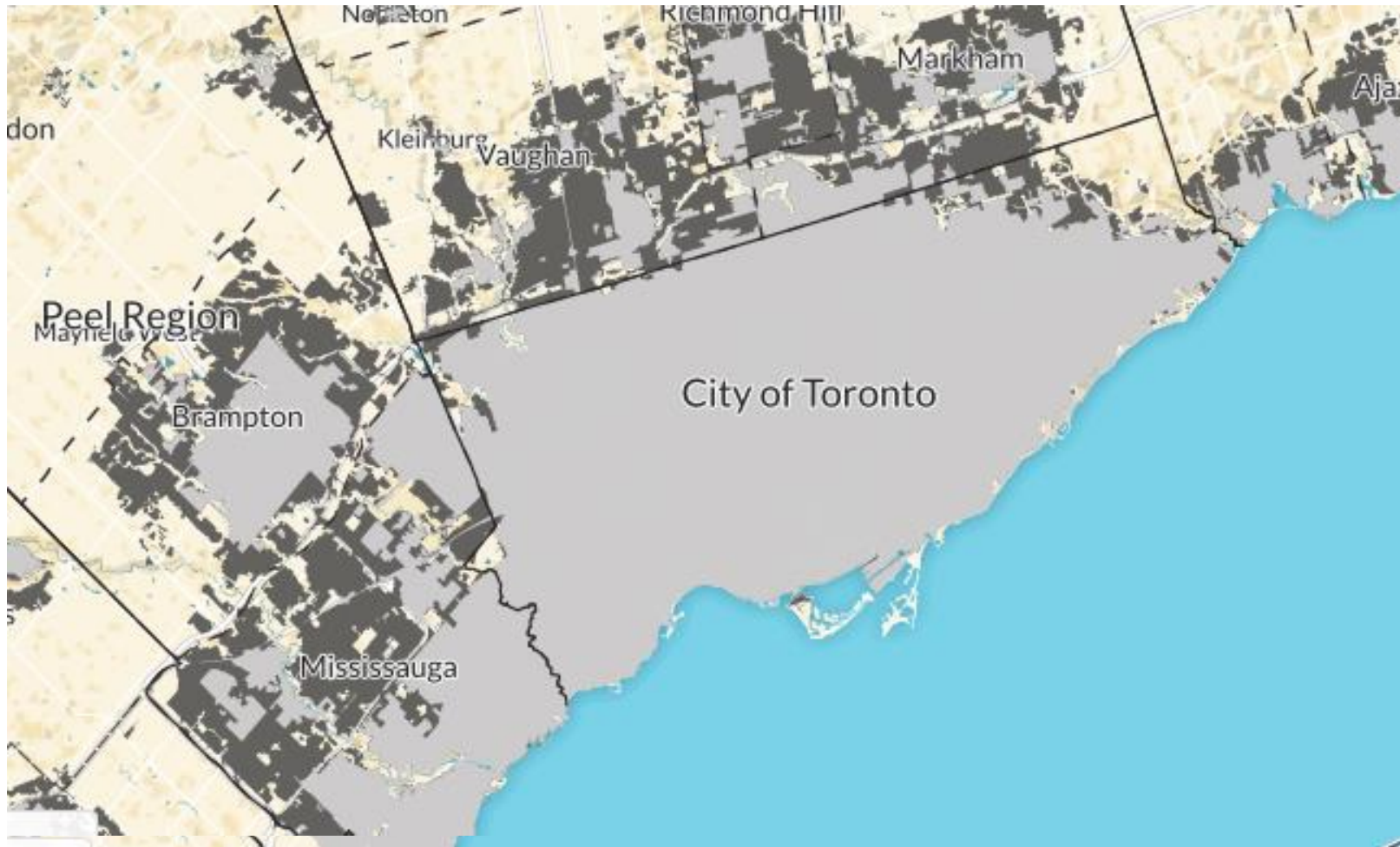


# Making Green Infrastructure Mainstream

- Features four case studies:
  - City of Kitchener
  - City of Vancouver
  - City of Edmonton
  - Southdown Study



# The problem: legacy stormwater infrastructure



Source: Neptis  
Geoweb (2020)

# Outcomes: combined sewer overflows and urban flooding



Credit: Marcel Cretain



Credit: James Matthews



# Outcomes: erosion



# Outcomes: urban stream syndrome

Symptoms of urban stream syndrome include “a flashier hydrograph, elevated concentrations of nutrients and contaminants, altered channel morphology, and reduced biotic richness, with increased dominance of tolerant species” (Walsh et al., 2005).





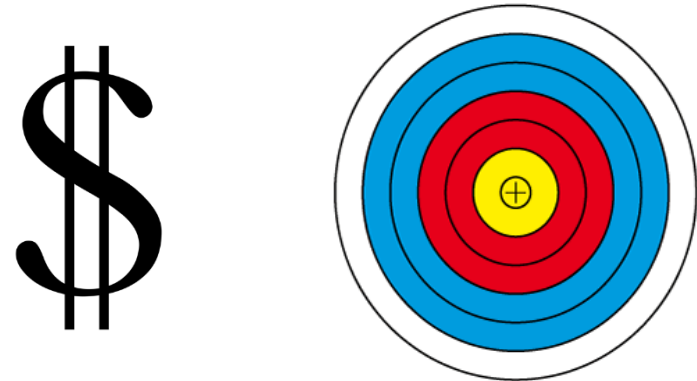
# Green Stormwater Infrastructure





# Building a business case in the public sector

**Business case:** a financial, economic, or scientific justification for public investment in a project to realize “specific outcomes in support of a public policy objective” (Government of Canada, 2020).



# Common Themes: Key Findings Overview

Systematic  
Approaches

Flexibility and  
multi-functional  
infrastructure

Building  
Economies of  
Scale

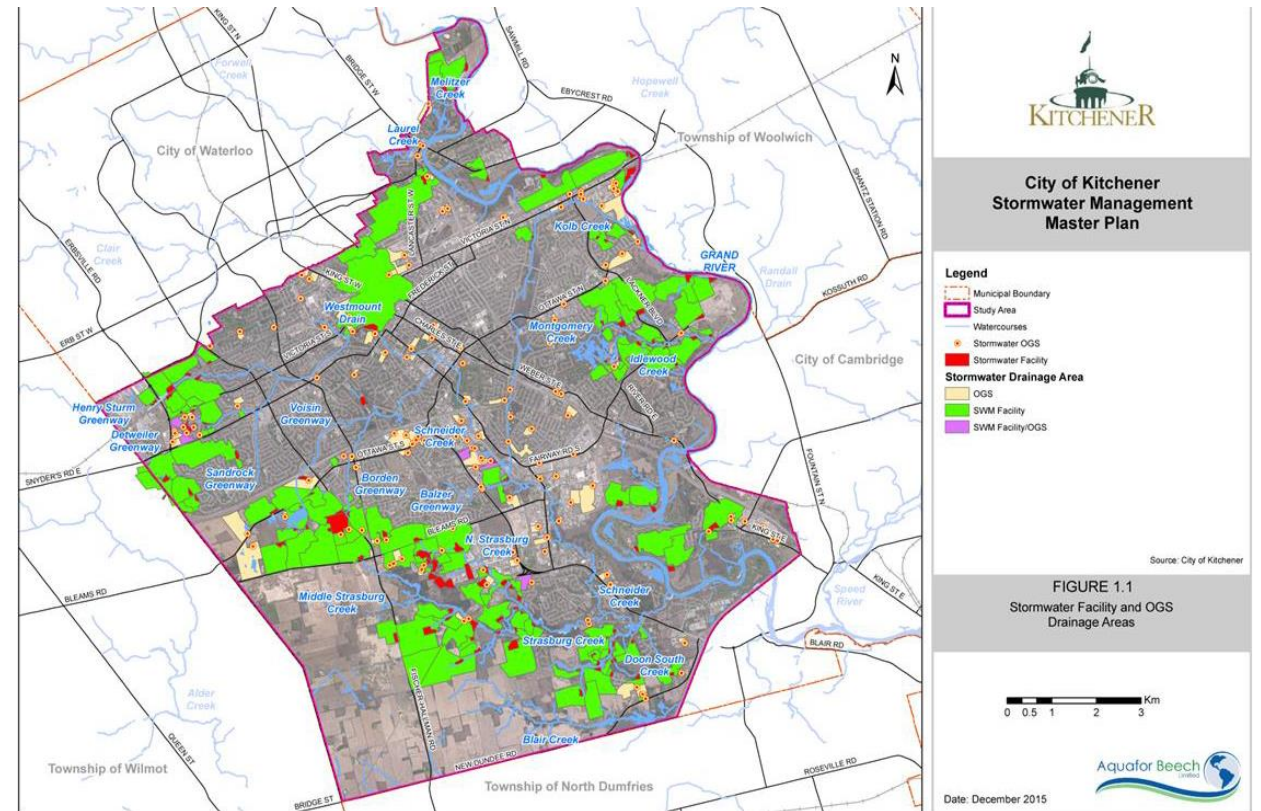
Bridging Public-  
Private Divide

Co-benefits and  
shared  
objectives

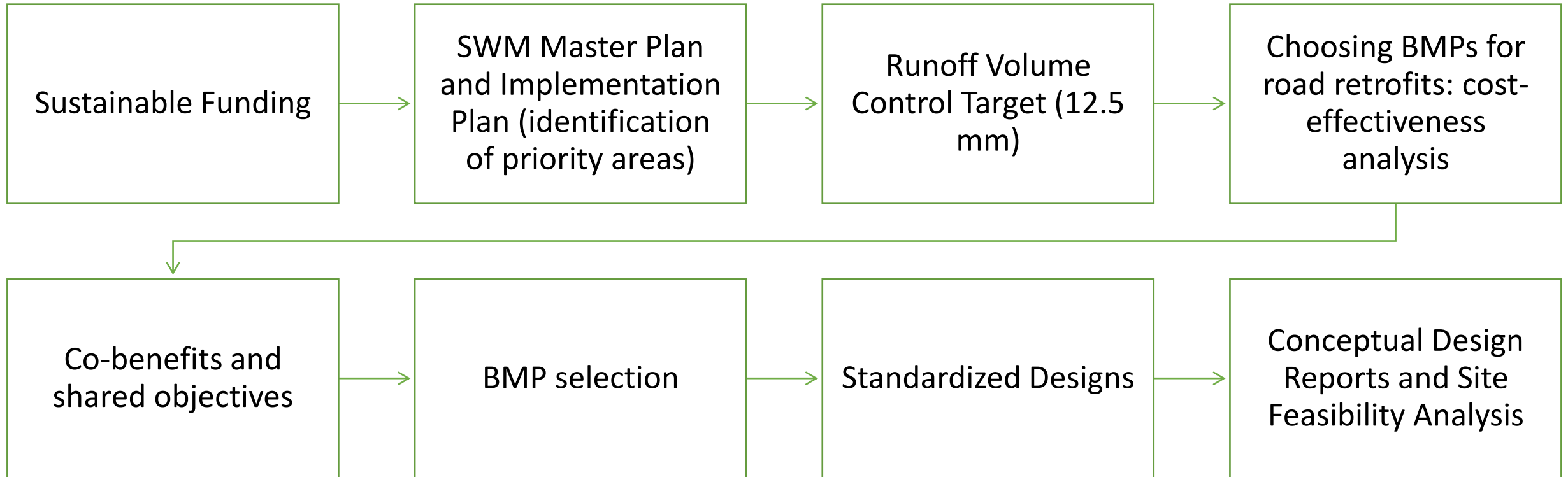
# City of Kitchener



# Kitchener Case Study



# Systematic approach: moving beyond pilot projects

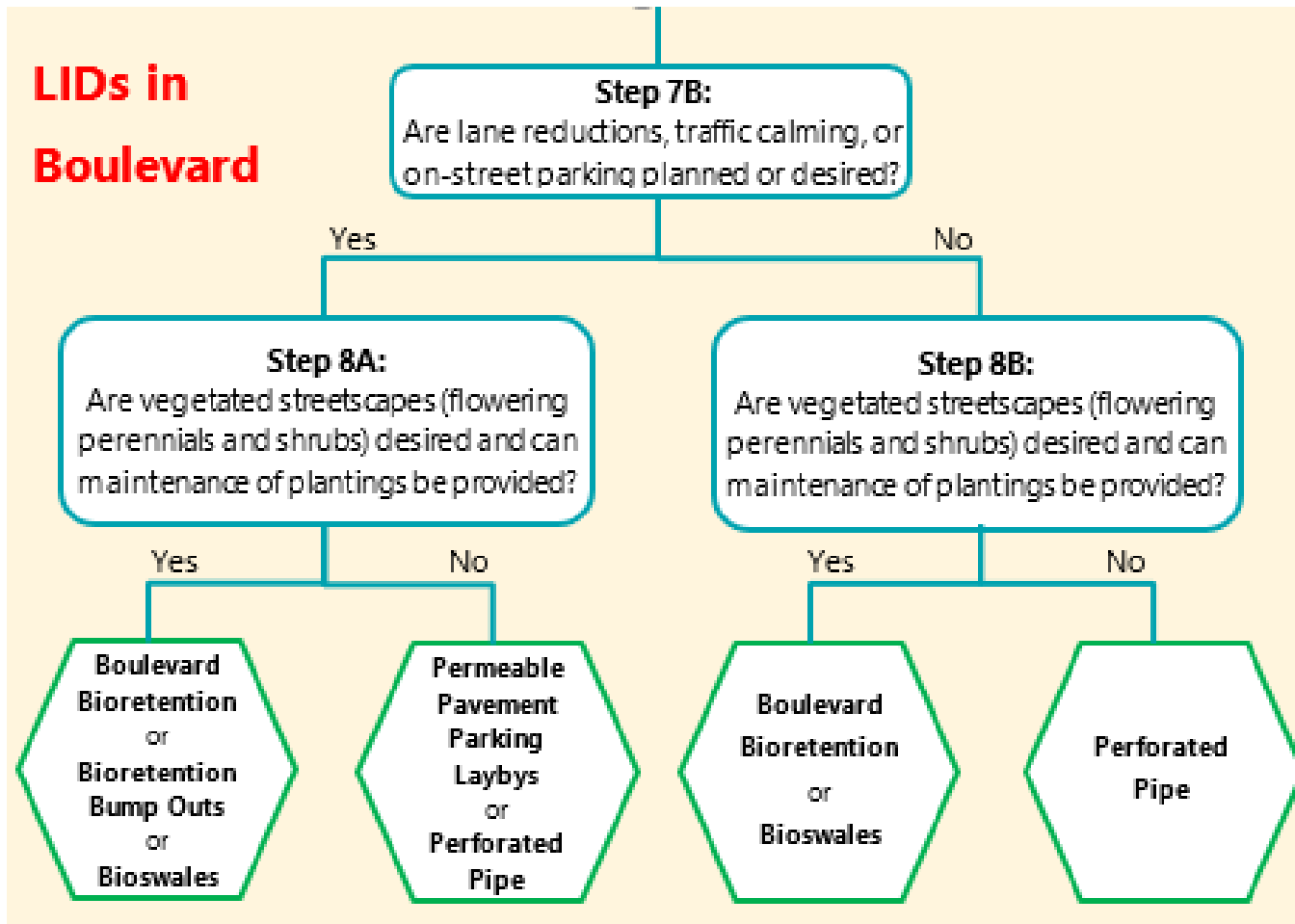


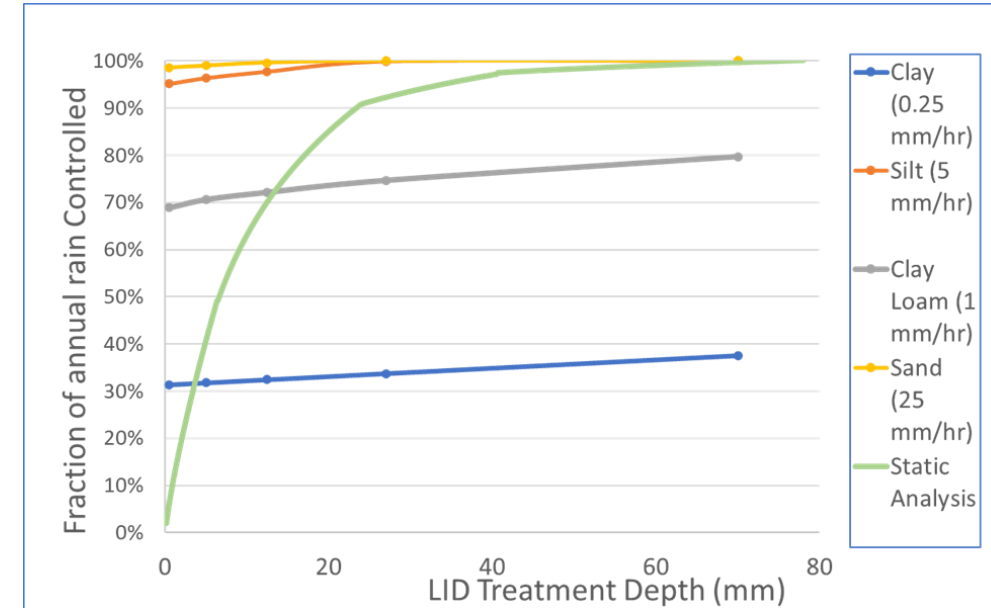
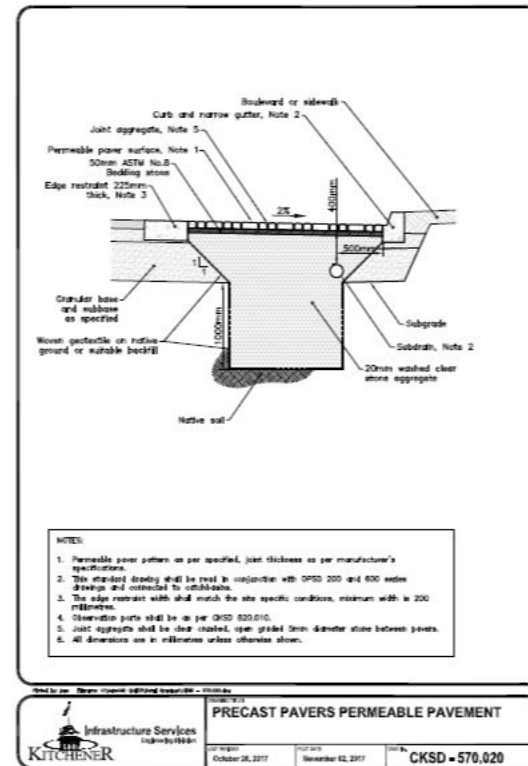
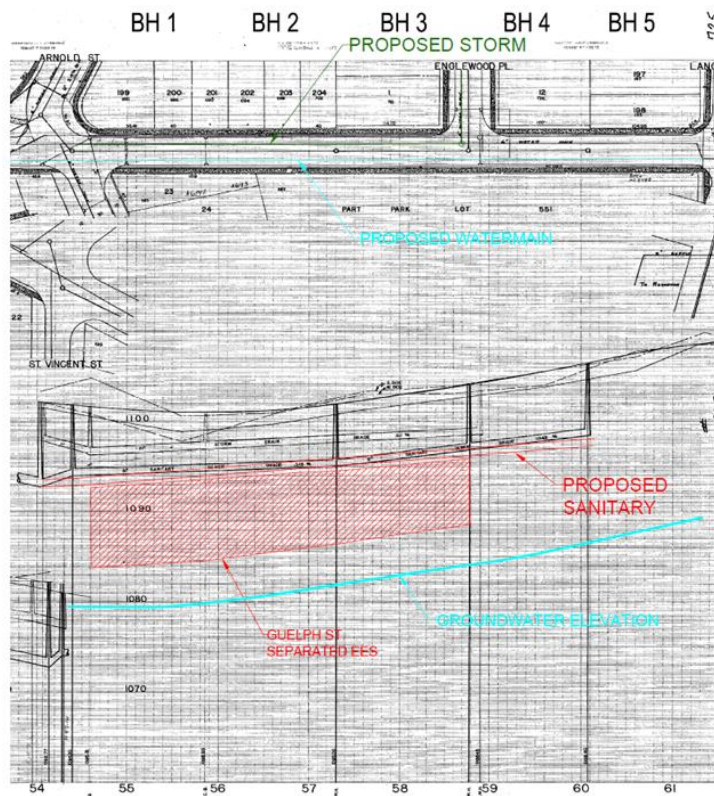
# Systematic approach: cost effectiveness analysis

GSI type	Hypothetical cost to construct 1 ha (\$ millions)	Suitable I/P ratio	Acceptable drainage area (ha)	Cost per ha (\$ millions)	Cost (%)
Permeable pavers	2.0	close to 1:1	1.25	1.6	100
Bioretention	2.0	10:1	10	0.2	12.5
Exfiltration trench	2.0	20:1	20	0.1	6.25



# Co-benefits and shared objectives





# Systematic Approach: Standardized Designs, GSI Sizing, Conceptual Design and Site Feasibility Reports

# Flexibility and multi-functional infrastructure: grey vs green

Huron Natural Area GSI material costs		Similar-sized asphalt parking lot with OGS	
Item	Tender costs (\$)	Item	Estimated costs (\$)
Geotextile – Mirafi RS 380i	960	Granular A + B	9,089
Filter Fabric – 270R	522	Asphalt (HL3)	5,338
Gran O	19,758	Asphalt (HL4)	5,569
ASTM No. 8 (5–6 mm chip stone)	1,755	MH & CB (1)	5,500
ASTM No. 57 (20 mm clear stone)	2,430	Catchbasin leads	–
Excavation	7,500	Stormwater sewer	12,000
Permeable pavers	32,086	Excavation	3,750
–	–	OGS	35,000
GSI cost from tender (includes labour)	<b>65,000</b>	Asphalt cost (includes labour)	<b>76,200</b>

Abbreviation  
Source: Wils

# Building economies of scale: incremental cost increases

Road	GSI type	Total cost of road reconstruction (\$)	Total GSI cost (\$)	Traditional SWM cost (\$)	GSI cost (total GSI cost minus traditional SWM) (\$)	Cost increase (%)
Guelph	Porous concrete parking lay-bys	3,117,400	119,400	22,000	97,400	3
Patricia	Combined exfiltration system	5,566,400	299,000	46,000	253,100	5
Hillview	Separated exfiltration system	3,708,600	208,500	28,800	179,700	5
Oxford	Combined exfiltration system	2,558,300	90,800	13,000	77,800	3
Dieppe	Bioretention boulevard	761,800	40,000	6,000	34,000	5
Hett	Combined exfiltration system	825,300	62,000	9,300	52,700	6



## Common Themes: Key Findings Overview

Systematic  
Approaches

Flexibility and  
multi-functional  
infrastructure

Building  
Economies of  
Scale

Bridging  
Public-Private  
Divide

Co-benefits  
and shared  
objectives

**City of Vancouver**

# Vancouver Case Study

## Highlights:

- Municipal wide 90<sup>th</sup> percentile RVCT (48 mm)
- Aims to retrofit 40 per cent of Vancouver's impervious surface by 2050
- Primary issue: combined sewer overflows
- \$53 M to construct 140 new green infrastructure features between 2019 and 2022 (pre-pandemic)



# Aging Infrastructure: billions to Upgrade their Stormwater Infrastructure







**nature in  
the city**

# Common Themes: Key Findings Overview

Systematic  
Approaches

Flexibility and  
multi-functional  
infrastructure

Building  
Economies of  
Scale

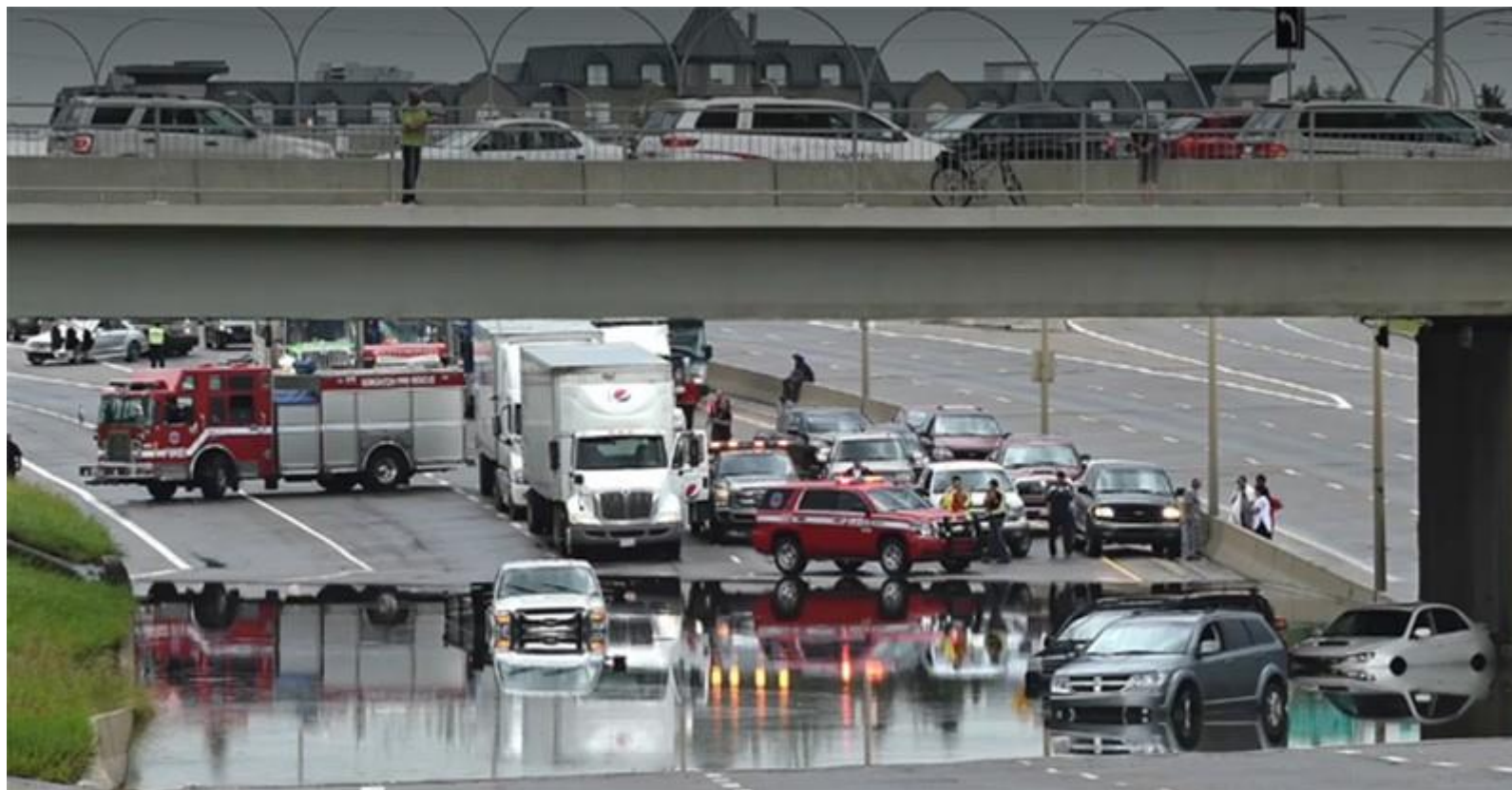
Bridging Public-  
Private Divide

Co-benefits and  
shared  
objectives

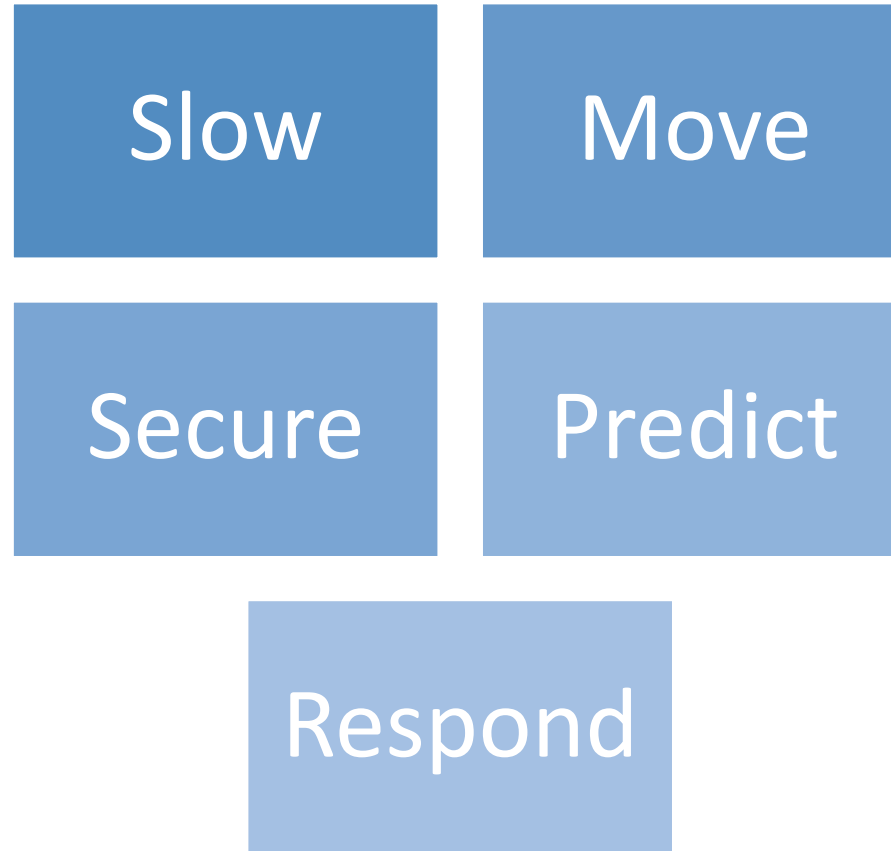
# City of Edmonton



# EPCOR's Stormwater Integrated Resource Plan (SIRP)



# Systematic approaches: SIRP's five themes



- \$1.6 billion over 20 years
- \$470 million for Green Stormwater Infrastructure

# Flexibility of GSI Design and Placement: using GSI for flood-risk mitigation

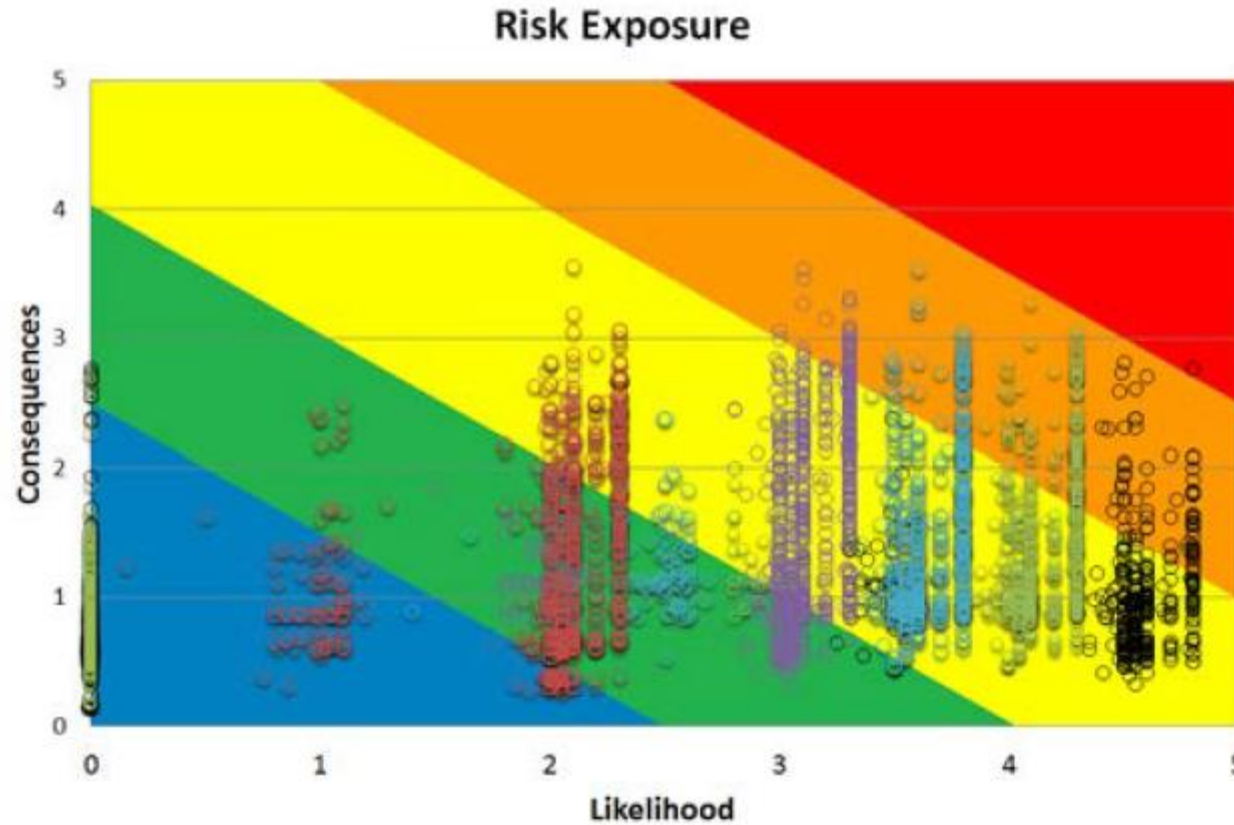




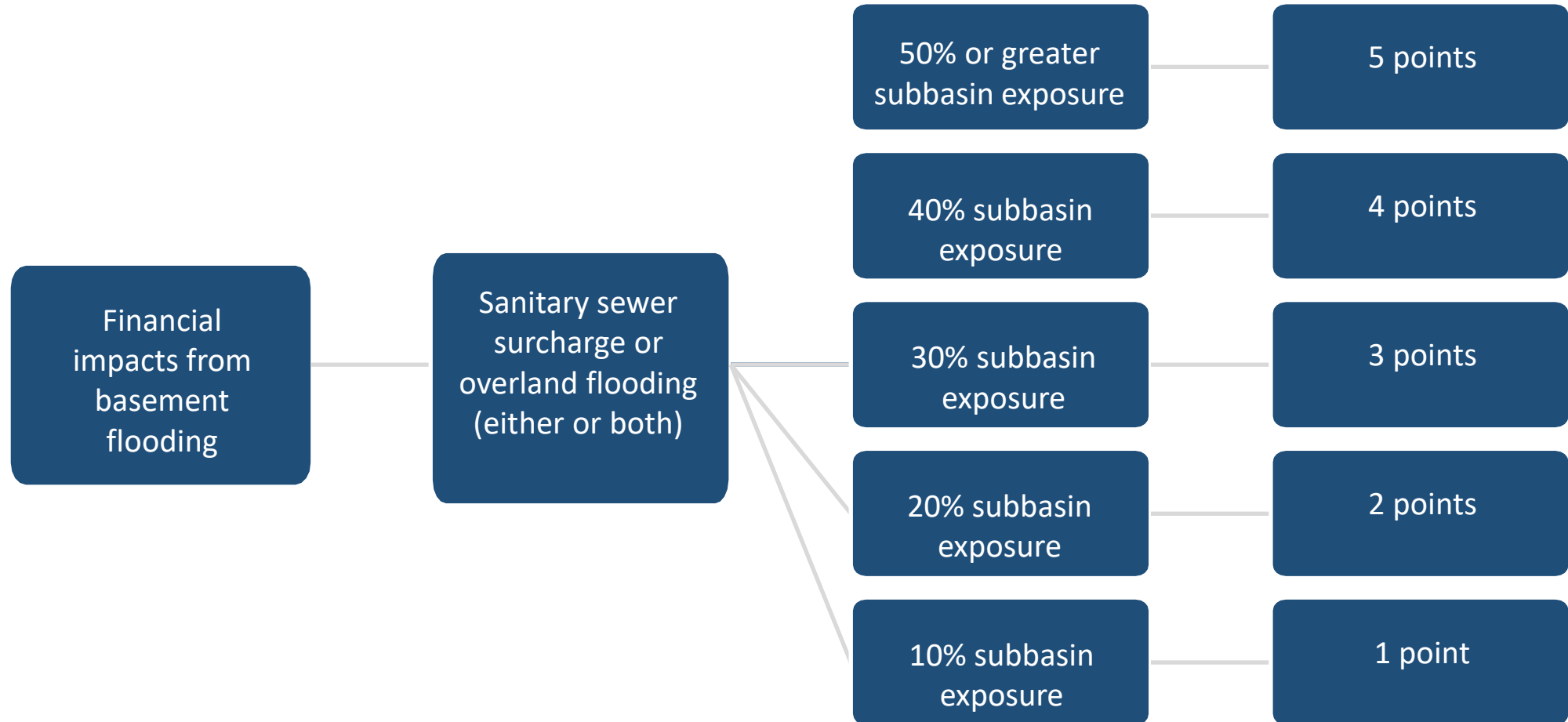
# Systematic approach: EPCOR's approach to urban food risk assessment

- Purchase of maps from the insurance industry and use of multiple storm scenarios
  - 1:20, 1:50, 1:75, 1:100, 1:200
- Use of four impact categories: health and safety, social, financial, and environmental

# Risk ranking Edmonton's 1300 sub-basins



# Systematic approach: sample risk ranking methodology: financial category



# Public survey: determining priorities

## Social

- “Agencies that support homeless or vulnerable citizens are temporarily displaced for upwards of a year and unable to get enough essential services they need such as food, shelter, or addiction/mental health support.”

## Environmental

- “The ecosystem (vegetation, insects, and wildlife) in the North Saskatchewan River is killed due to a large amount of chemical pollutant or sewage spilling into it.”



# Systematic approach: grey vs green

Climate hazard	Scenario 1	Scenario 2	Scenario 3	Scenario 4
Urban flooding	1:100 year storm impacting 20 km <sup>2</sup>	1:100 year storm impacting 5 km <sup>2</sup>	1:50 impacting 20 km <sup>2</sup>	1:50 impacting 5 km <sup>2</sup>
Cost to upgrade (in billions, over 80 years)	\$4.6	\$2.6	\$3.4	\$2.2

- \$1.6 billion over 20 years
- \$470 million for Green Stormwater Infrastructure

## Common Themes: Key Finding Overview

Systematic  
Approaches

Flexibility of  
GSI Design and  
Placement

Building  
Economies of  
Scale

Bridging  
Public-Private  
Divide

Co-benefits  
and shared  
objectives

# Southdown Study

# Implementing Green Infrastructure (GI) on Private Property in Existing Urban Areas

*This project is exploring  
the technical and financial  
feasibility of  
implementing communal  
stormwater management  
systems on private  
property*





# Barriers - Stormwater Management on Private Property

## Private Property Owner Barriers

- Cost
- Pay back period for SWM retrofits is poor

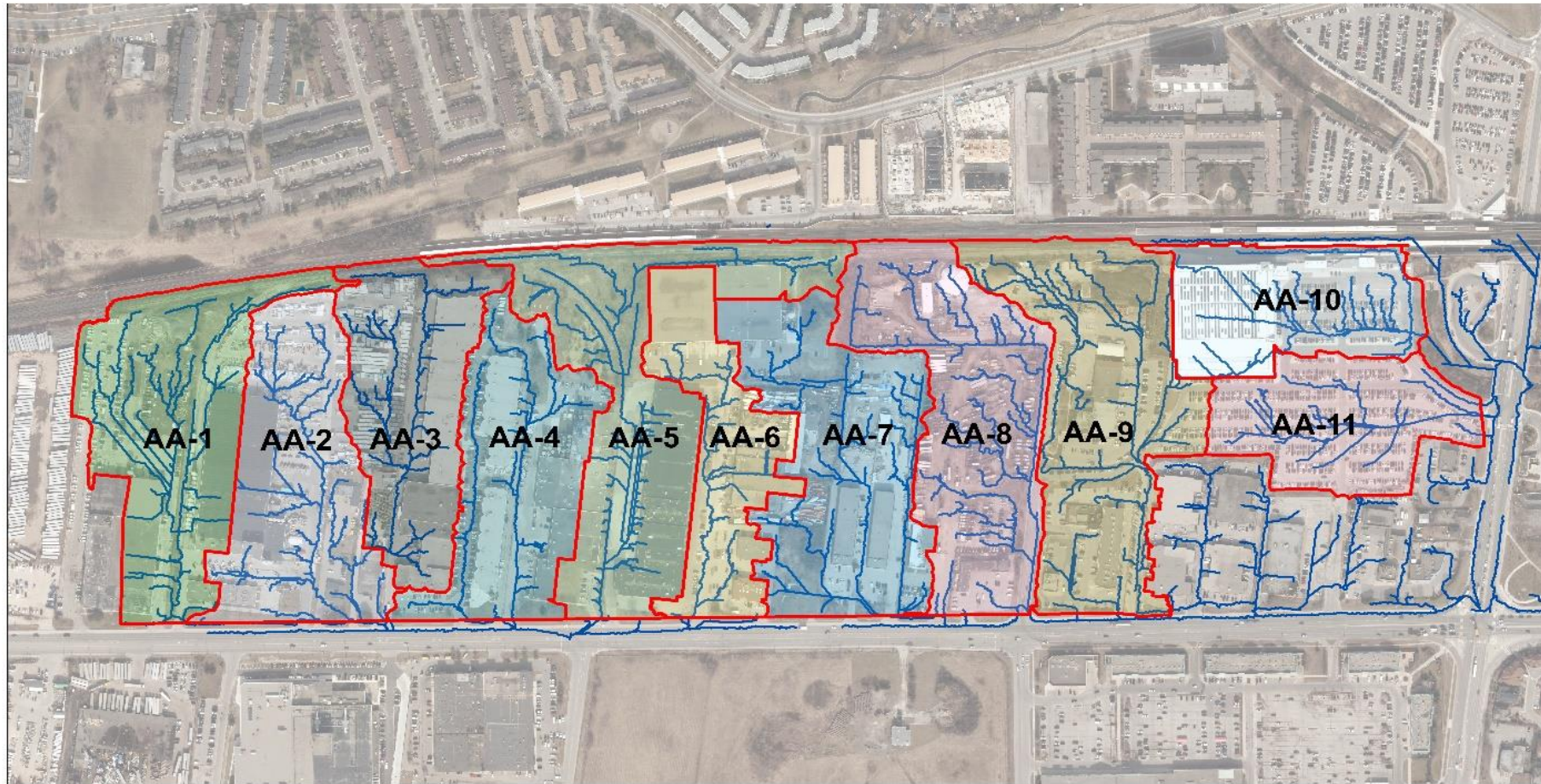
## Municipal Barriers

- Protecting asset from damages
- Ensuring features are maintained





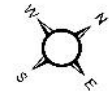
# Study Area



## Legend

- Major Subcatchment
- Overland flow routes

0 50 100 200 Meters

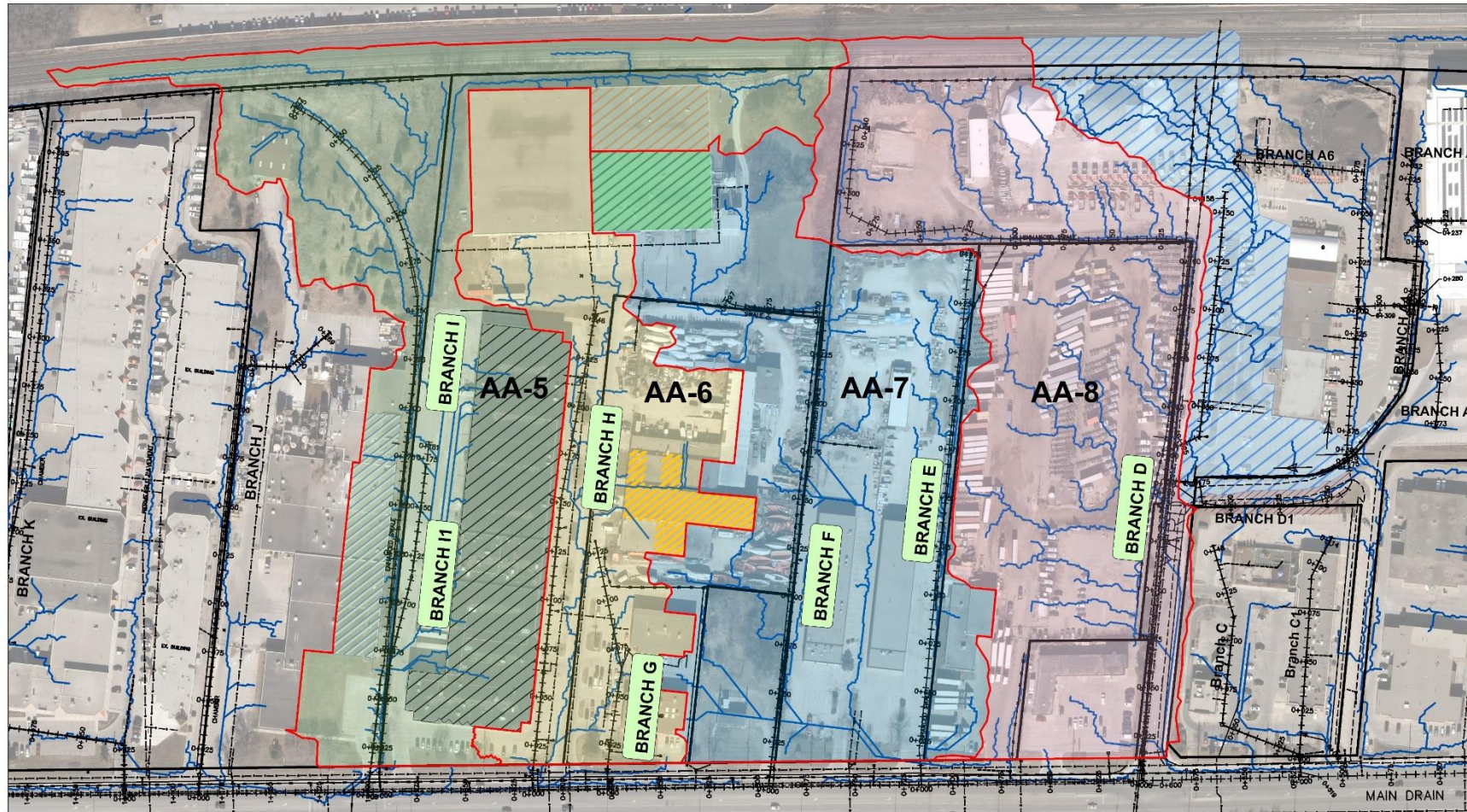


# Applying the Drainage Act Process to Southdown Area

- Site Survey/Characterization/Modelling
- Conceptual Design
- Estimating Total Cost
  - Construction, Engineering & Admin, Net HST
  - Allowances (Compensation for existing and proposed assets)
- Types of Assessments (Who is Benefitting?)
- Assessment Schedules (Dividing up the costs)
- Future Operation & Maintenance Schedules
- Engineer's Report (Adopted under By-law)



# Drainage Act Convention



## Legend

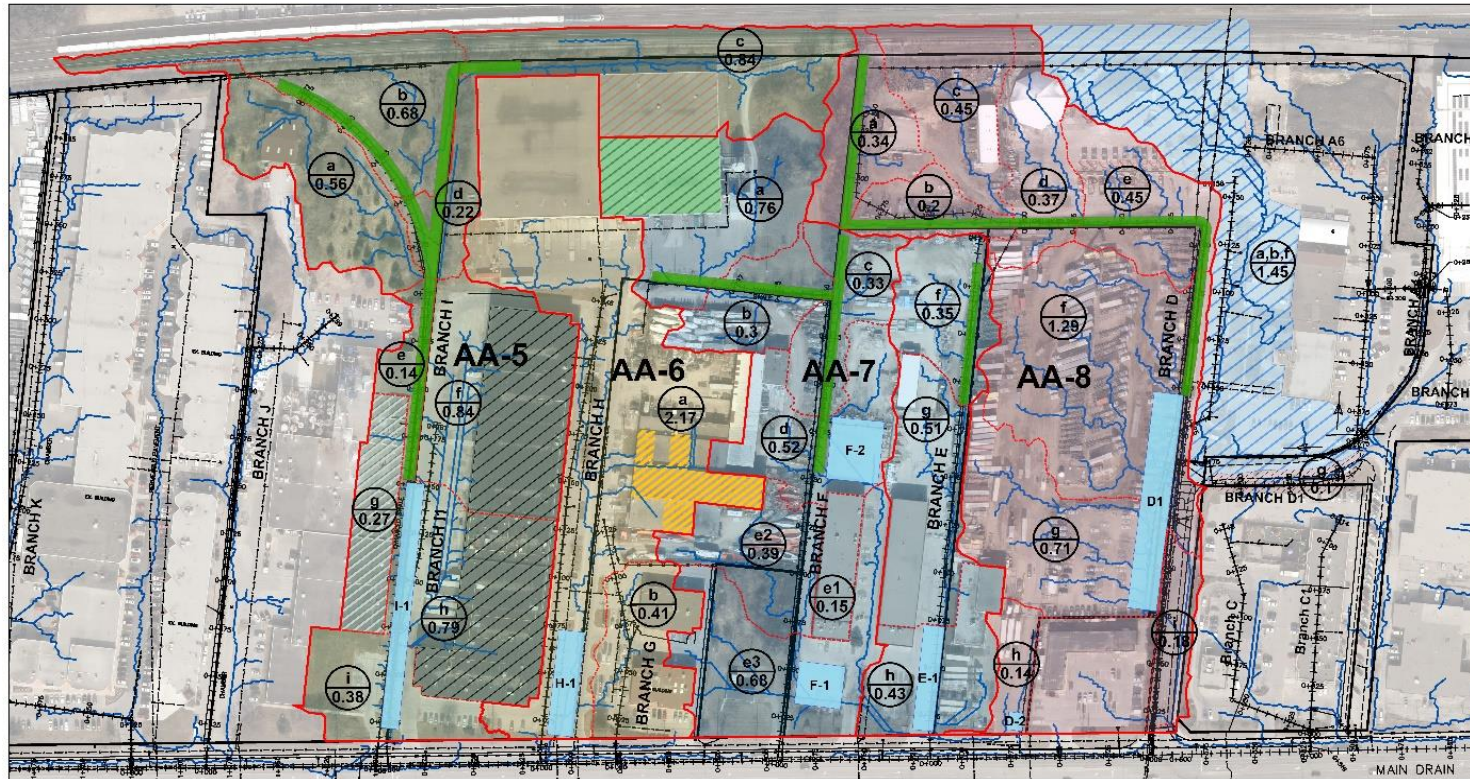
- Major Subcatchment
- Overland flow routes
- Property Line
- Chainage
- Minor flow to Br. H & Major flow to Br. I
- Minor flow to Br. H & Major flow to Br. F
- Minor flow to Br. G & Major flow to Br. H
- Minor flow to Br. D
- Minor flow to Br. J & Major flow to Br. I
- Minor flow to Br. H & Major flow to Br. I1
- Minor flow to D1

0 25 50 100 Meters





# Technical Assessment - Model



## Legend

- Major Subcatchment
- Minor Subcatchment
- Overland flow routes
- Property Line
- Chainage
- Minor flow to Br. H & Major flow to Br. I
- Minor flow to Br. H & Major flow to Br. F
- Minor flow to Br. H & Major flow to Br. I1
- Minor flow to Br. G & Major flow to Br. H
- Minor flow to Br. J & Major flow to Br. I
- Minor flow to Br. D
- Minor flow to D1
- Storage Chambers
- Enhanced Grass Swale



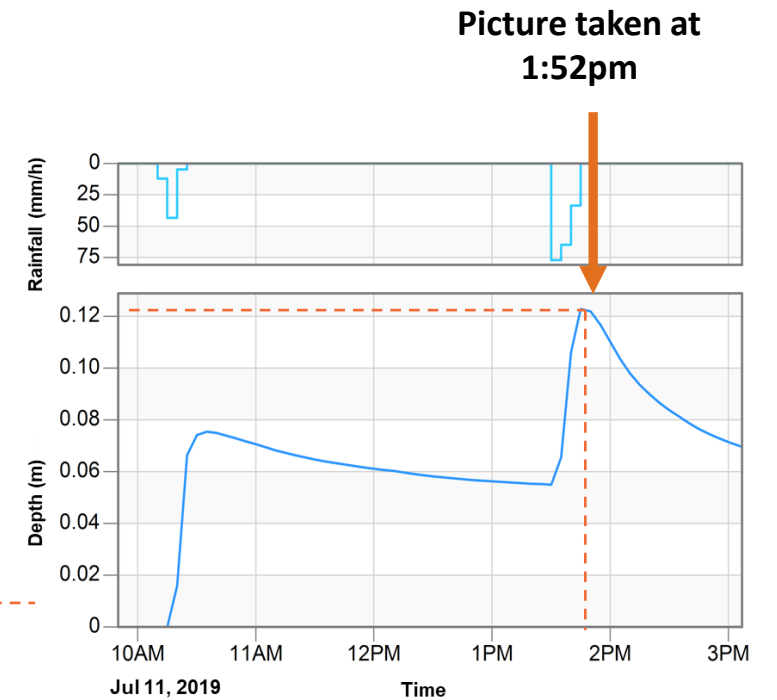
0 25 50 100 Meters



- Pre-development Conditions
- Existing Conditions
- Communal GSI to achieve 50% SWM credit
- End of Pipe

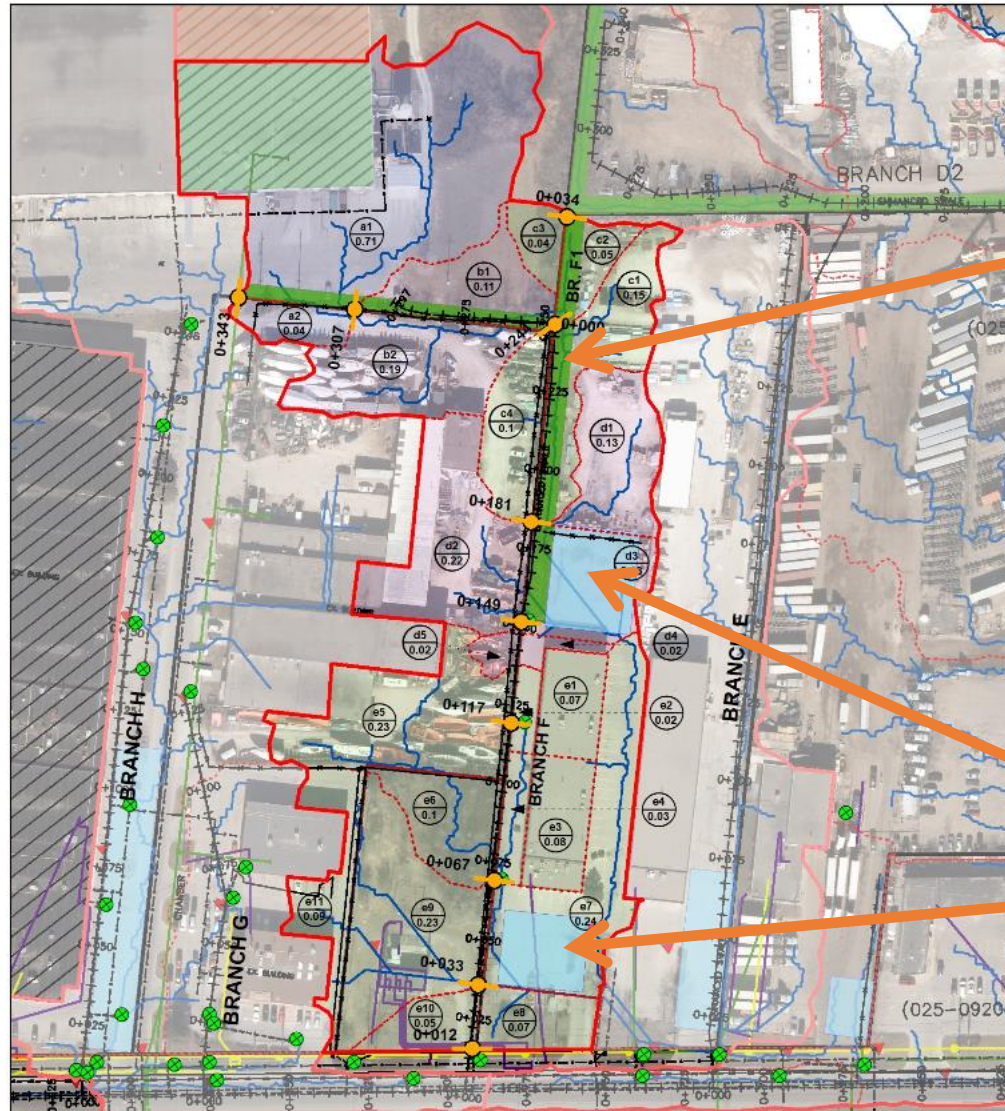


# Model Verification





# Branch F



Enhanced Grass Swale + OGS



Underground Storage

Meet minimum requirements to achieves 50% credit



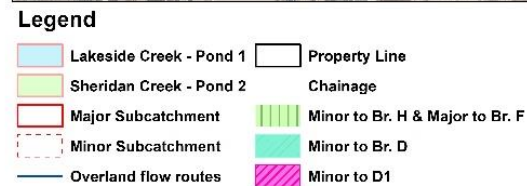
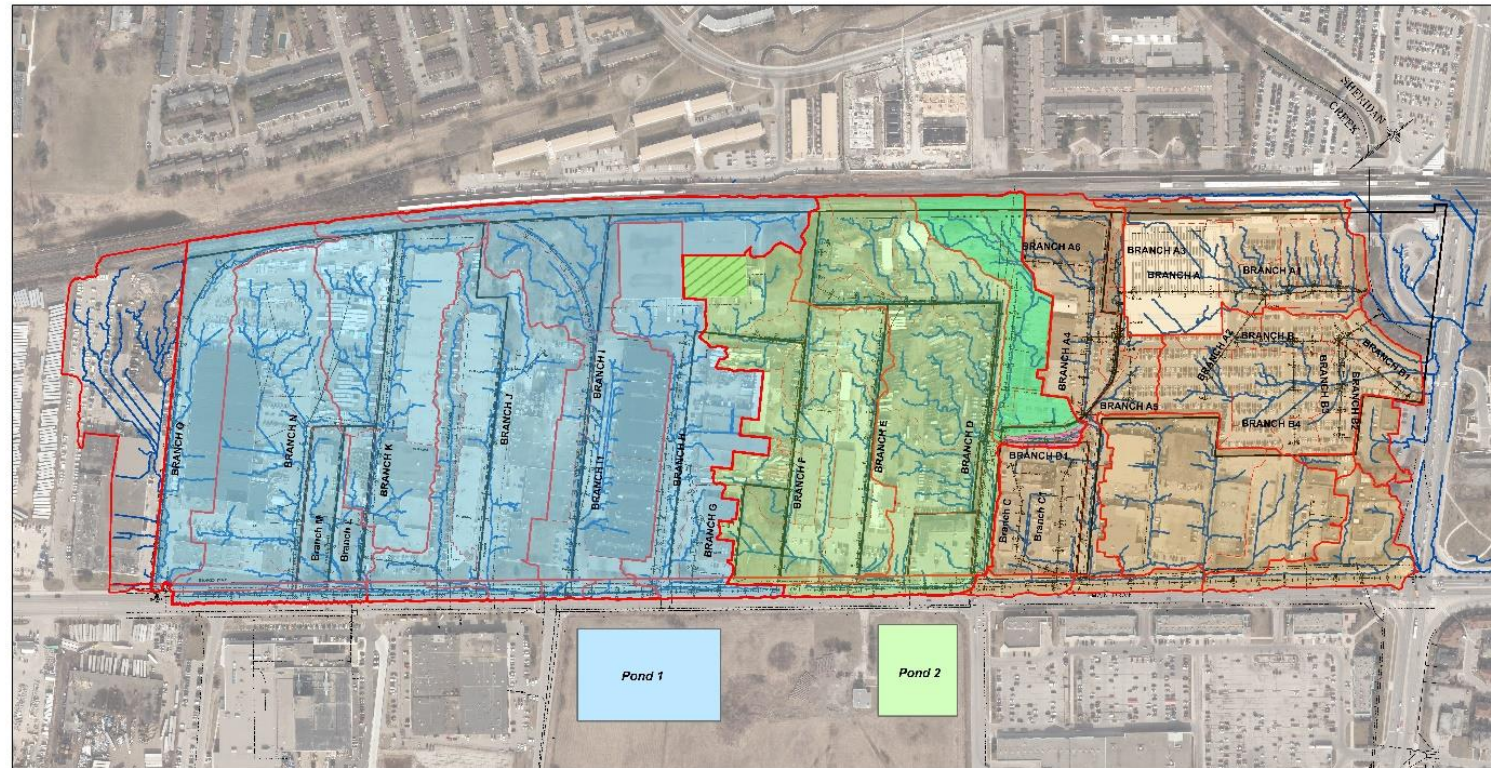
# Technical and Financial Performance

- 100% Peak Flow Control
- >80% TSS Removal, 40% TP Removal
- 5mm of infiltration over 48 hrs
- \$274,000/ha

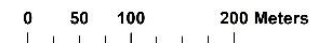




# End of Pipe - Public property scenario



Southdown Project Area

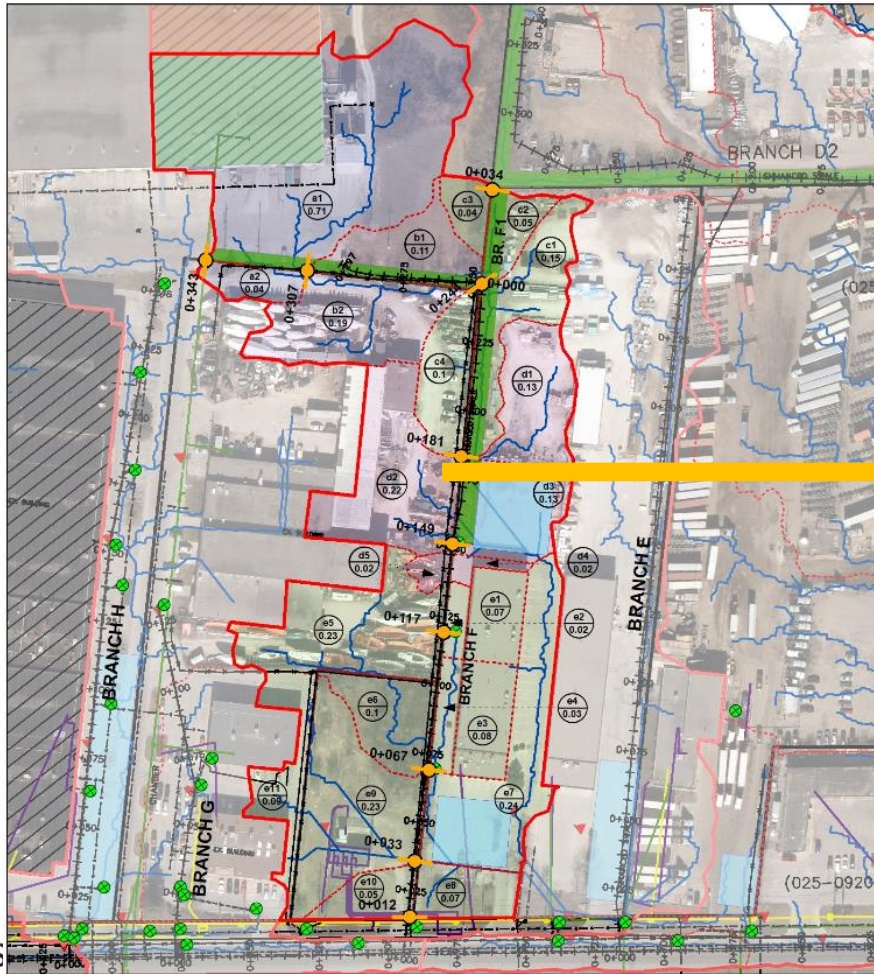




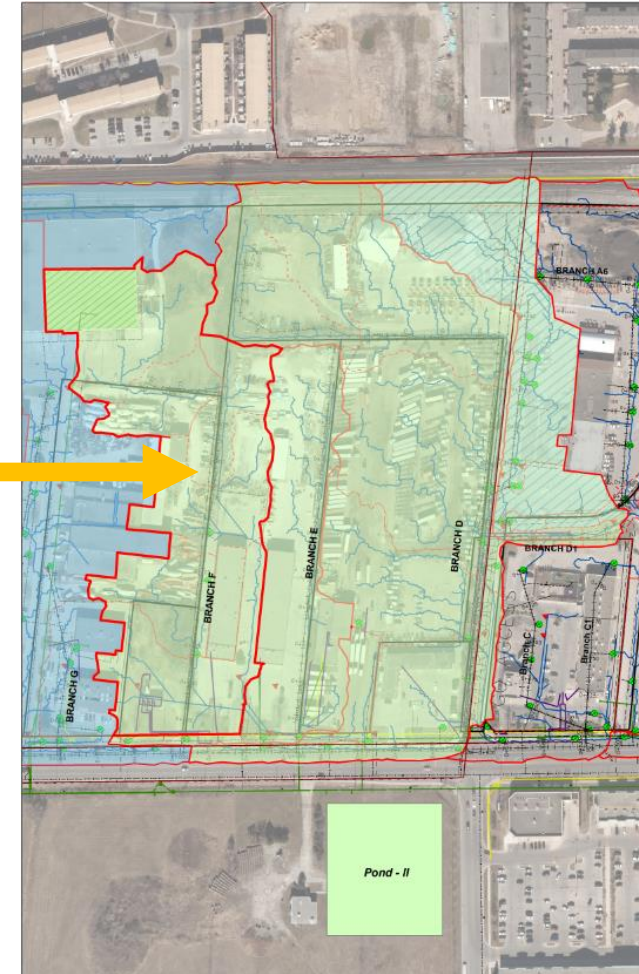
# Communal GSI on Private Property

VS

# End of Pipe on Public Property

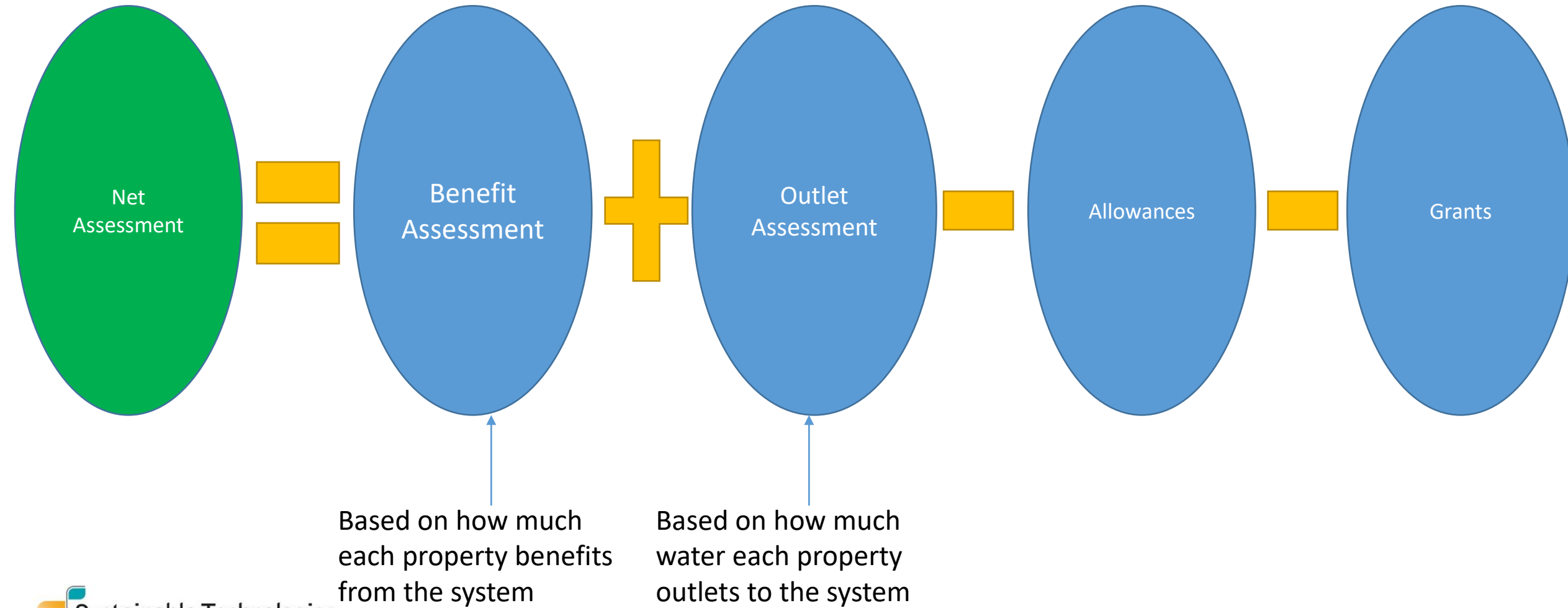


Applies to  
Apples  
Comparison



Stormwater criteria	Private Property	Public property
Mitigates riverine flood risk	Yes	Yes
Mitigates urban flood risk	Yes	No
Improves water quality: remove 80 per cent of total suspended solids	Yes	Yes
Improves water quality: thermal mitigation	Yes	No
Erosion control	Yes	Yes
Improve water balance / reduce runoff volume	Yes	No
<b>Cost</b>	<b>\$274,000/ha</b>	<b>\$320,000/ha</b>

# Cost Sharing





# Net Assessment Schedules

Schedule A - Total Net Assessment												
Con	Lot	Roll No.	Owner	Total Ha Affected	Benefit (\$)	Outlet (\$)	Total (\$)	General Grants (\$)	Allow- ances (\$)	NET ASSESS. (\$)	Cost to Manage Br F using End of Pipe Controls <sup>2, 3</sup>	Savings to Municipality <sup>4</sup> (\$)
		21-05-020-221	Landowner 1	0.86	3,568	62,445	66,013		40,981	25,032		
		21-05-020-222	Landowner 2	0.89	7,582	49,012	56,593		0	56,593		
		21-05-020-223	Landowner 3	0.38	36,245	7,245	43,490		0	43,490		
		21-05-020-224	Landowner 4	1.00	143,376	35,975	179,351		155,136	24,215		
		Road Allowance	Municipality		456,912		456,912			456,912	1,257,443.27	800,531.03
<b>Total Assessments for Branch F</b>				3.13	647,683	154,677	802,360	0	196,117	606,243		

Note: This example is to help illustrate how the process works and the process of arriving at the net assessment.

It is the engineer's responsibility to fairly assess benefits and the landowners have the ability to appeal their assessment if they don't agree.

# Ongoing Operation & Maintenance of Infrastructure on Private Property

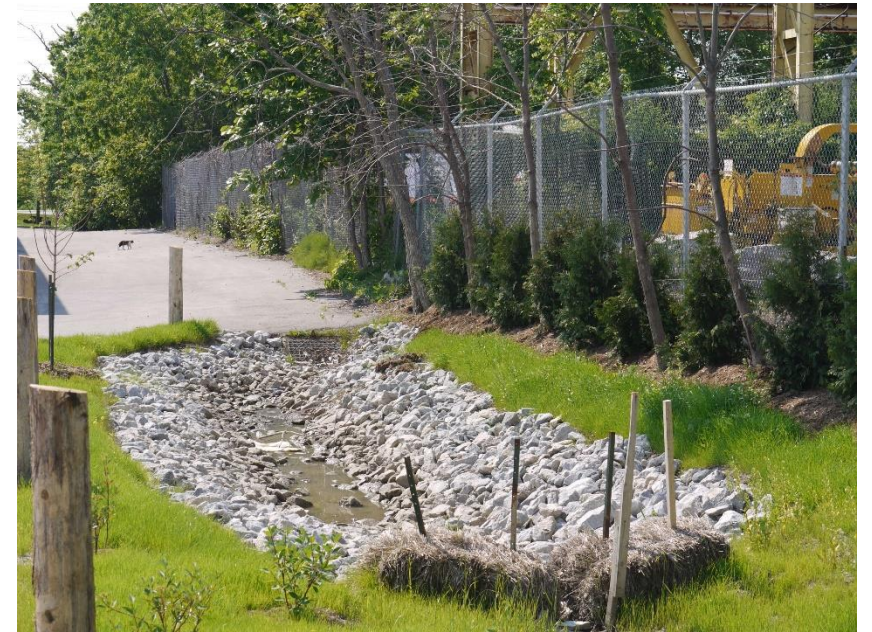


- Drainage act process ensures ongoing maintenance is carried out



# Operation & Maintenance Schedules

- The engineer is required to consider how the costs of future maintenance and repair will be addressed
- The cost of future maintenance and repair and minor improvements to a drain may be assessed to properties as defined by the engineer in the report.
- Drainage Superintendent oversees the ongoing O&M of the infrastructure for municipality and private landowners



# O&M Schedule

Schedule B - Schedule of Assessments for Future Maintenance									
Roll No.	Owner	Interval 5 Chamber & Enhanced		Interval 6 Enhanced Grass Swale		Interval 7 Enhanced Grass Swale		Interval 8 Enhanced Grass Swale	
		Sta 0+149 \$	to 0+181 %	Sta 0+181 \$	to 0+244 %	Sta 0+244 \$	to 0+307 %	Sta 0+307 \$	to 0+343 %
73-06-020-050-902-10	Kyle's Green Roof Systems	1000.00	20%	800.00	40%	1100.00	55%	975.00	65%
73-06-020-050-902-11	R.Hakimi Industries	1000.00	20%	300.00	15%	300.00	15%	75.00	5%
73-06-020-050-902-12	A.Bhatti Enterprises	500.00	10%	0.00	0%	0.00	0%		
73-06-020-050-902-13	S.Malloy Inc.	1000.00	20%	300.00	15%	0.00	0%		
Municipality		1500.00	30%	600.00	30%	600.00	30%	450.00	30%
<b>TOTAL O&amp;M Costs</b>		5,000.00	1.00	2,000.00	1.00	2,000.00	1.00	1,500.00	1.00



# 'One Water' Scenario



Natural Assets - Forest



Communal Rainwater Harvesting



ent Minor flow to Br. H & Major flow to Br. I  
 ent Minor flow to Br. H & Major flow to Br. F  
 es Minor flow to Br. H & Major flow to Br. I  
 Minor flow to Br. G & Major flow to Br. H  
 Minor flow to Br. J & Major flow to Br. I

Minor flow to Br. D  
 Minor flow to D1  
 Storage Chambers  
 Bioswale  
 Lawn

ID  
Area (ha)

0 25 50 100 Meter



Bioswale



Underground Storage with infiltration trench

# Common Themes: Key Findings Overview

Systematic  
Approaches

Flexibility and  
multi-functional  
infrastructure

Building  
Economies of  
Scale

Bridging Public-  
Private Divide

Co-benefits  
and shared  
objectives



# Conclusions/Recommendations

- Develop and implement a stormwater master plan supported by a municipal stormwater charge and runoff volume control target (RVCT).
- Incentivize communal GSI retrofits on private property.
- Use GSI on private and public property to augment or replace existing grey infrastructure systems. A less costly way to improve water quality and reduce flood risk and CSOs.
- Combat urban flooding by augmenting existing stormwater infrastructure with GSI to lower urban flood risk.





# Acknowledgements

---

John Sommerville and Elaine De Hamel, Natural Resources Canada

---

Scott Perry, Greg Frew, and Celia Coculuzzi, City of Mississauga

---

Karen Ras, Councillor, City of Mississauga

---

Matt Wilson and Nick Gollan, City of Kitchener

---

Susan Ancel and Matt Scott, EPCOR, City of Edmonton

---

Wendy De Hoog and Julie McManus, City of Vancouver

---

Chris Despins and Megan McCombe, Region of Peel

---

Ben Longstaff and Steve Auger, Lake Simcoe Region Conservation Authority

---

Yuestas David and Tim Van Seters, Toronto and Region Conservation Authority

---

Brad Butt, Mississauga Board of Trade

---

Ted Fujarczuk, Unifay-Fedar Investments

# Thank You

For more information:

**Kyle Vander Linden**

Phone: 647-964-1356

Email: [kyle.vanderlinden@cvc.ca](mailto:kyle.vanderlinden@cvc.ca)

**Kyle Menken**

Email: [kyle.menken@cvc.ca](mailto:kyle.menken@cvc.ca)